



State University System 101

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Finance & Administration

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www.flbog.edu



2026 SUS Rankings Highlights

U.S. News & World Report



Top 10: Public National University

7th



Top 25: Public National University

21st



Top 50: Public National University

43rd



Top 50: Public National University

46th



UNIVERSITY OF CENTRAL FLORIDA

Top 75: Public National University

57th



Top 100: Public National University

92nd



FLORIDA POLYTECHNIC UNIVERSITY

Top 5: Regional Colleges, South

1st



New College of Florida
The Honors College

Top 10: Public Liberal Arts Colleges

10th



UNIVERSITY of WEST FLORIDA

Top 10: Regional Universities, South

6th



FLORIDA ATLANTIC UNIVERSITY

Top 125: Public National University

103rd



UNF UNIVERSITY of NORTH FLORIDA.

Top 150: Public National University

122nd



Top 175: Public National University

170th

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US News & World Report



Which state has been recognized by US News & World report since 2017 as the Number 1 higher education system in the country? Who is Number 2?



- #1 – 2 Yr Grad Rate
- #1 – 4 Yr Grad Rate
- #1 – Low Tuition & Fees
- #24 – Educational Attainment
- #33 – Low Debt

CONN: CONNECTICUT
MASS: MASSACHUSETTS
NH: NEW HAMPSHIRE
RI: RHODE ISLAND
VT: VERMONT

Florida Education Structure



Board of Governors

- Constitutional
- 12 State Universities



- Information Systems
- Articulation



State Board of Education

- Constitutional
- Pre-K - 12
- 28 Colleges



Independent Colleges and Universities of Florida

- 31 Institutions

Article IX, Section 7 – Florida Constitution



Board of Governors – 17 Members

Operate
Regulate
Control



Board of Trustees – 13 members

Administer

Governance



How many members are appointed by the Governor to the Board of Governors?

A. 6

B. 11

C. 14

D. 17

How many members are appointed by the Governor to the Board of Trustees?

A. 3

B. 6

C. 7

D. 10

Board of Governors Powers & Duties



Section 1001.706 Florida Statutes, *Board of Governors Powers and Duties*, includes:

- Regulatory Authority
- Organization & Operation of the SUS
- Finance
- Accountability
- Personnel
- Property
- Fixed Capital Outlay



Board of Trustees Powers & Duties



Regulation 1.001, *University Board of Trustees Powers and Duties*, includes:

- University Administration and Oversight
- Academic Programs and Student Affairs
- Personnel
- Financial Management
- Property and Purchasing
- Compliance

Board Roles & Responsibilities



System Accountability



Accountability is the glue that
ties commitment to the result.

Bob Proctor

2030 Strategic Plan



STRATEGIC PLAN FIVE PRIORITIES

[View the full SUS-30 Strategic Plan →](#)



Operational Excellence

Our System is committed to being exceptional stewards of state resources and upholding the highest standards of integrity by continually identifying best practices and areas for improvement.



One System

The State University System of Florida (SUS) is comprised of 12 distinct universities, each with renowned areas of expertise, all collaborating as one System.



Elevating Student Success

Our System serves as a national model of excellence for student success while providing high-quality education that is affordable and accessible.



World-Class Talent

Our System boasts top-tier faculty who relentlessly pursue knowledge and produces world-class graduates who secure positions at iconic companies around the globe.



Innovative Research & Economic Development

Our System conducts innovative research that tackles crucial, life-altering challenges, transforms communities, and serves as an economic driver for our state.

OUR VALUES MAKE AN IMPACT

- I** Integrity
- M** Modeling Excellence
- P** Pursuing Knowledge
- A** Access & Affordability
- C** Collaboration
- T** Transformative Innovation

Annual Accountability Plan



2025 **ACCOUNTABILITY PLAN** **State University System of Florida** **Summary**

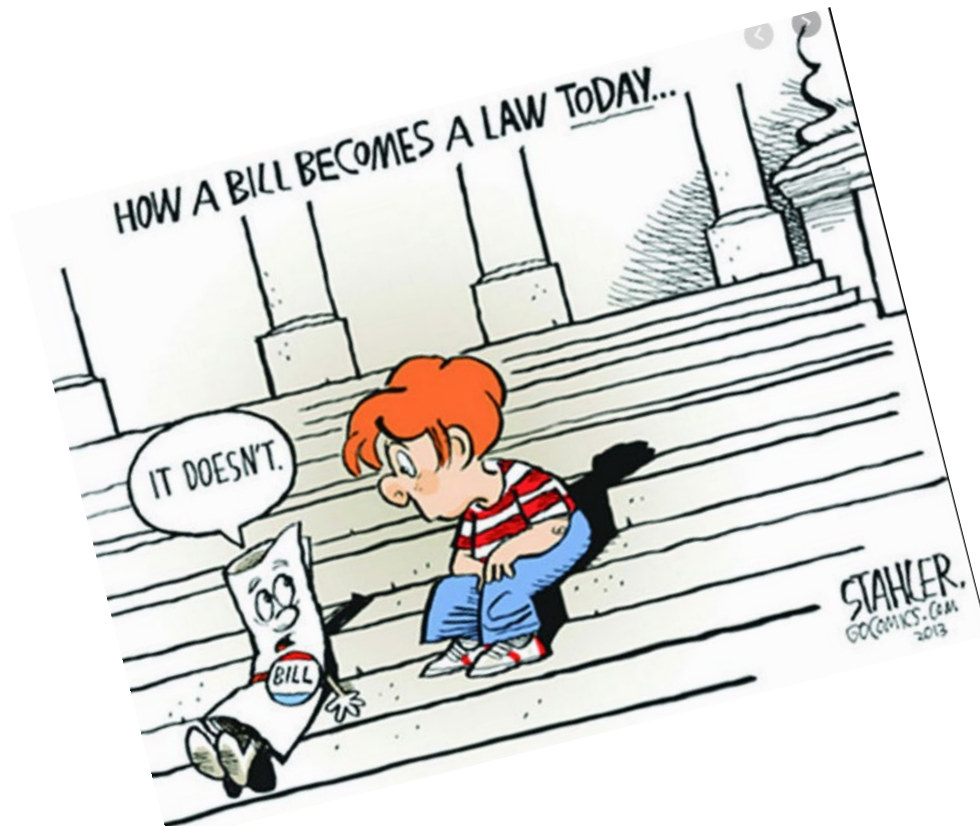
BOG Approval June 18, 2025



**STATE UNIVERSITY
SYSTEM OF FLORIDA**

Annual Accountability Plans include information about each institution's past performance as well as performance expectations on institutional and system-wide goals for future years.

Legislative Session



Legislative Session Trivia



True or False:

- ☐ Florida has a strict 60-day limit for its regular legislative session.
- ☐ The legislature passes a 2-year budget each even-numbered year.
- ☐ The Governor always has 15 days to sign or veto a bill.
- ☐ The only bill the legislature must pass during regular session is the budget.
- ☐ The legislature and the Governor agree on everything!

TRUE

FALSE

TRUE

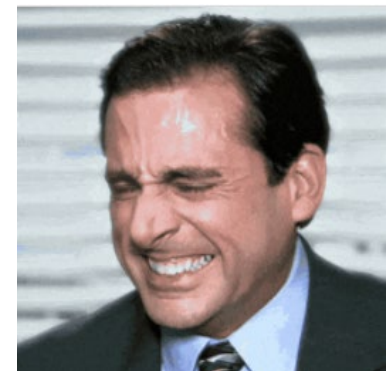
FALSE

TRUE

FALSE

TRUE

FALSE



2026 Legislative Sessions



Regular Session – Convened on January 13 and adjourned on March 13 with no budget for the upcoming fiscal year.



Special Session D – called by the Governor seeking a new mid-decade congressional redistricting map. Legislature passed the plan on May 1. Governor signed the new maps into law.



*sort-of

2026 Legislative Sessions



Special Session E – called by the Legislature. Passed a budget on May 29. Waiting for Governor's approval.



Special Session F – called by the Governor seeking a property tax overhaul. Will go to voters in November.



Bills – Bills – and More Bills



2026 regular session included:

- 1,896 Bills filed
- 237 Bills passed both chambers
- 122 Bills approved by the Governor
- 0 Bills vetoed by the Governor

as of 6/4/26



Bills Impacting the SUS



HB 1279

- ❑ Includes adjusted cohort graduation rates for engineering students in state university performance-based funding metric;
- ❑ Allows recipients of Benacquisto Scholarships to defer their awards up to one year;
- ❑ Clarifies homeless student fee exemptions and restricts them for distance learners outside Florida;
- ❑ Ensures that Florida residents do not lose tuition residency status if they or their parents serve outside the state in certain capacities;
- ❑ Shortens Florida College System and state university response time to specialized transfer degree notices from 60 days to 30 days and clarifies eligible institutions for dual enrollment.
- ❑ Allows marching band participation to satisfy specific high school credit requirements, includes a new dance techniques course option, and directs creation of additional applied algebra courses aligned with career clusters.
- ❑ Mandates a statewide uniform weighted grading system for certain high school courses and acceleration mechanisms

Bills Impacting the SUS



- ❑ **HB 1246** – Expand the LINE Fund by including nonmonetary contributions from health care partners, prioritizing monetary contributions, and clarifying eligible uses and the award process.
- ❑ **SB 757** – Enhance school safety by expanding the guardian program to public postsecondary institutions, creating a new firearm discharge offense near schools, and strengthening procedures for threat management and record-sharing.
- ❑ **SB 905** – Strengthens restrictions on foreign influence and interactions with designated foreign terrorist organizations and foreign countries of concern, imposing enhanced penalties and new prohibitions on public officers, governmental entities, and certain contracts and agreements.

Bills Impacting the SUS



HB 5601E

- ❑ Includes adjusted cohort graduation rates students in co-op degree programs in state university performance-based funding graduation rate metric;
- ❑ Transfers University of South Florida Sarasota-Manatee campus to the New College of Florida
- ❑ Permits the BOG and State Board of Education to amend a college or university's application to change to its general education courses, rather than only accept or reject.
- ❑ Allows a university board of trustees, subject to BOG approval, to establish out-of-state fees for nonresident students. Approval is subject to nonresident undergraduate enrollment;
- ❑ Requires that a state university carry forward spending plan identify at least 12 percent of the carry forward balance towards a PECO project for which the university has previously received funding and requires additional funding to be completed, or towards a deferred building maintenance project
- ❑ Modifies the definition of "Educational facilities" to clarify that a university facility providing research activities is to be considered within the state's fixed capital outlay and facilities planning framework.



REALLY

YUCKY

STUFF

IS COMING!

SUS Budget



Legislative Budget Process



Legislative Budget Requests

Governor

Governor's
Recommended
Budget

Senate

Budget Committee
Meetings

Senate Budget Bill

House

Budget Committee
Meetings

House Budget Bill

General
Appropriations
Act

Governor

- Legislative Budget Requests are submitted to the Governor, Senate & House of Representatives
- Governor submits budget recommendations to Senate & House of Representatives
- Senate & House budget committees hold public meetings to workshop budget issues
- Senate & House each pass their own budget bills (General Appropriations Act)
- House & Senate members hold public meetings to work out the differences between the budgets (a.k.a Budget Conference)
- A final General Appropriations Act is passed by the Senate & House
- The final budget is then sent to the Governor who has line item veto power

Long Range Financial Outlook



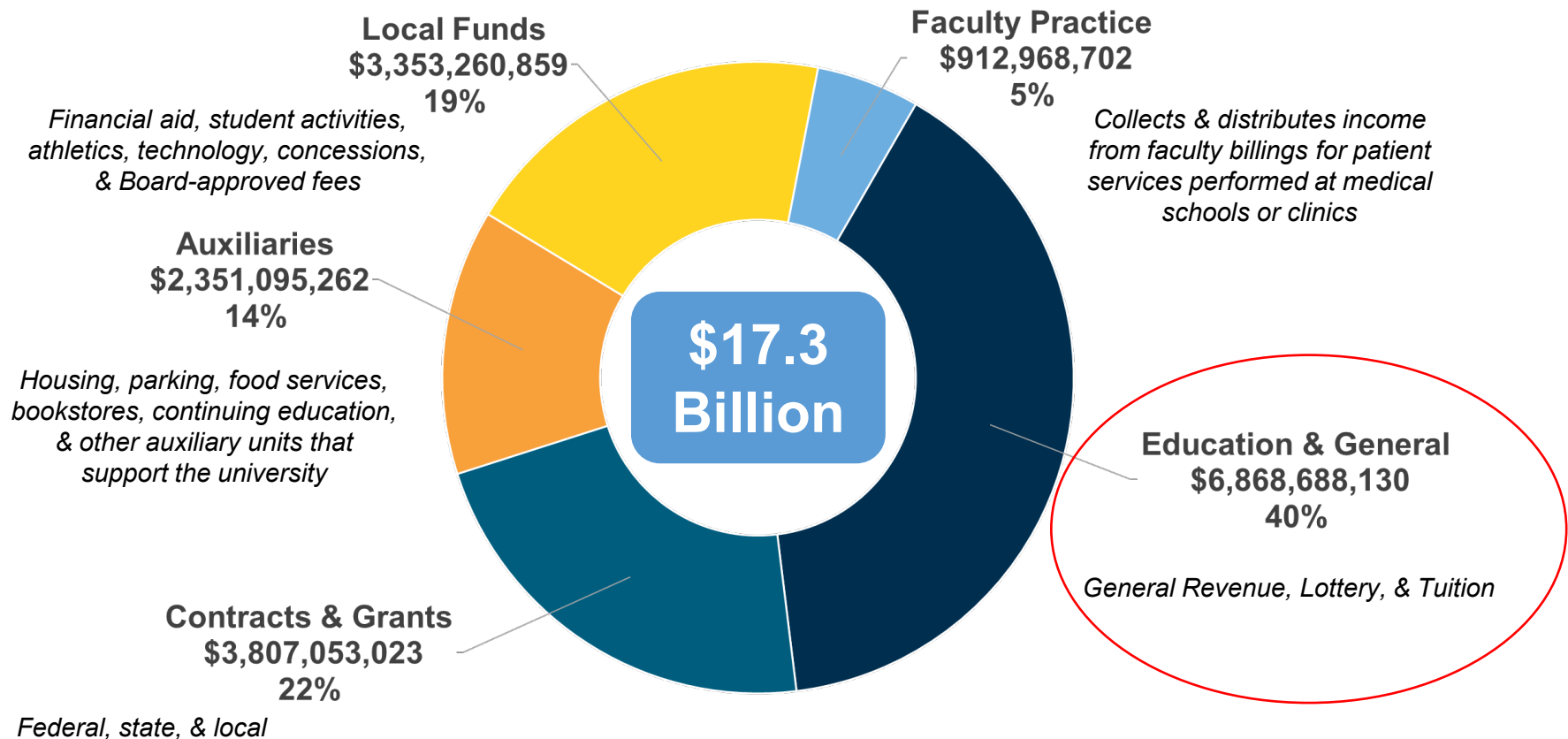
The Long-Range Financial Outlook (Outlook) is issued annually by the Legislative Budget Commission as required by article III, section 19(c)(1) of the Florida Constitution. The Outlook provides a longer-range picture of the state's fiscal position that integrates expenditure projections for the major programs driving Florida's annual budget requirements with the latest official revenue estimates.

2025 Long-Range Financial Outlook Summary General Revenue Fund (\$Millions)		Year 1 FY 2026-27	Year 2 FY 2027-28	Year 3 FY 2028-29
Revenues Available		52,196	53,123	54,535
Unused Reserve from Prior Year		9,132	5,802	2,072
Expenditures	Minimum Reserve	(2,036)	(2,072)	(2,127)
	Recurring Base Budget	(47,117)	(49,981)	(52,374)
	Previously Authorized Appropriations	(335)	(338)	(340)
	Critical Needs Budget Drivers	(2,935)	(2,588)	(2,324)
	Other High Priority Needs Budget Drivers	(4,306)	(4,094)	(4,096)
	Ending Balance After Expenditures	4,599	(149)	(4,654)
Revenue Adjustments	Tax and Fee Changes	(993)	(1,587)	(2,180)
	Trust Fund Transfers and Redirects	160	210	259
	Revenue Adjustments	(833)	(1,377)	(1,921)
Projected Surplus / (Deficit)		3,766	(1,526)	(6,575)

Note: totals may not add due to rounding.

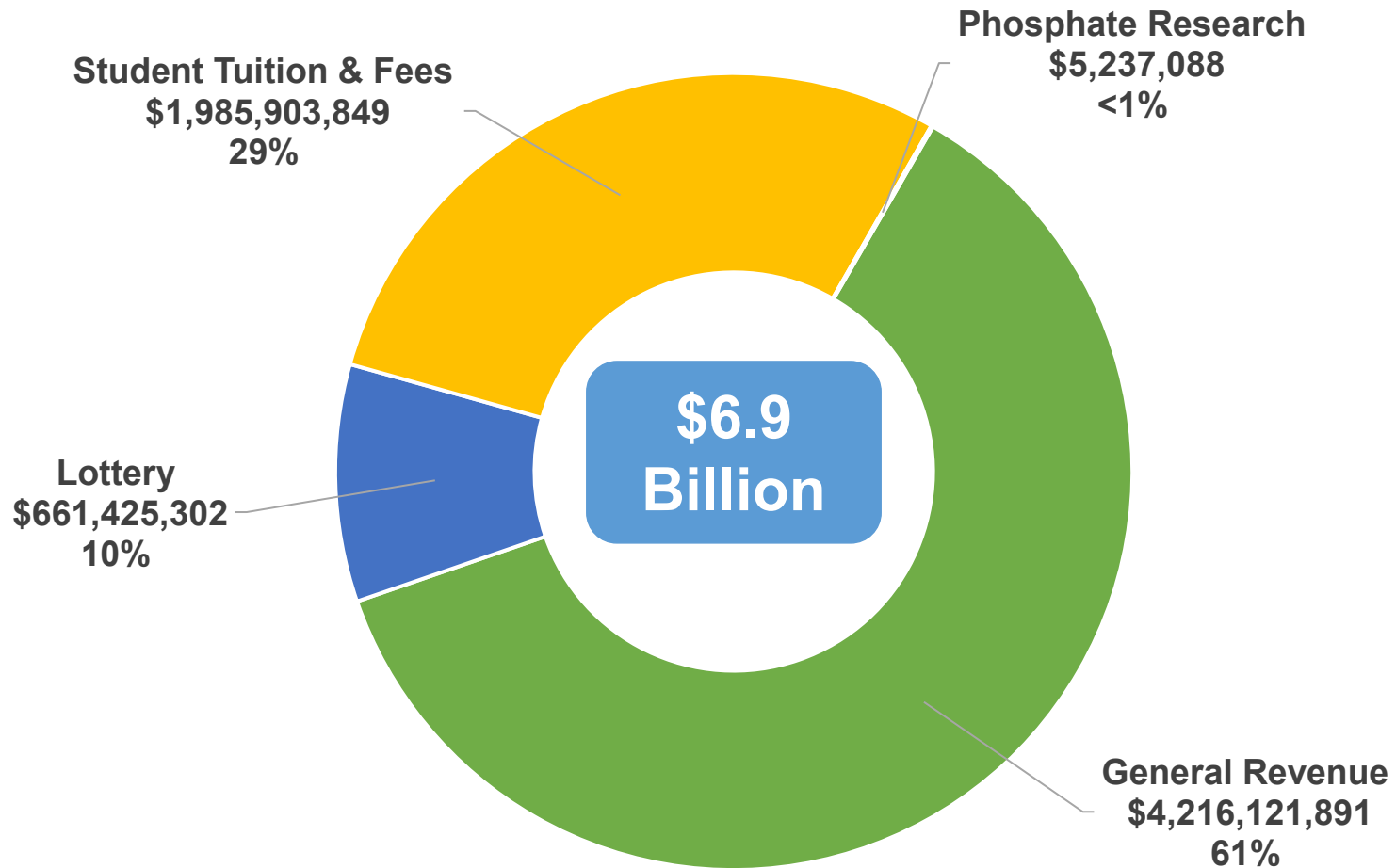


2024-2025 SUS Operating Budget Expenditures



2024-2025 SUS Operating Budget Expenditures

Education & General



2026-2027 General Appropriations Act



**\$114.5B
State Budget**

State University System Funding:

\$4.7 B operating budget

- ☐ \$350 M for Performance-Based Funding
- ☐ \$1.8 M for School Guardian Program
- ☐ \$94 M in Operational Enhancements
- ☐ \$50 M in University-specific initiatives

\$520.7 M fixed capital outlay budget

- ☐ \$53.8 M for CITF projects
- ☐ \$467 M for 32 university projects

How much of the BOG's Legislative Budget Request usually gets funded by the Legislature?



- A. 100%
- B. A lot!
- ☒ C. Some
- D. 0%

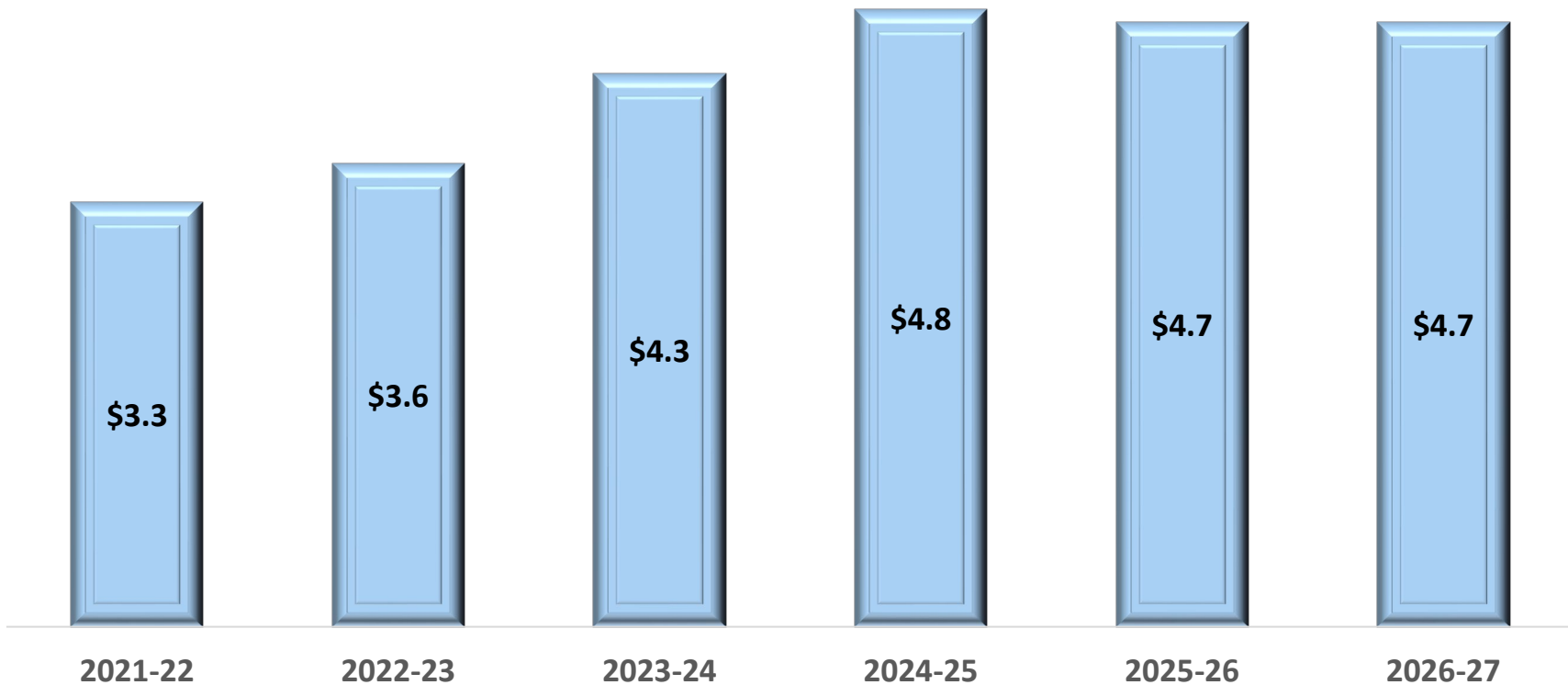
2026-2027 Legislative Budget Request (Operating)



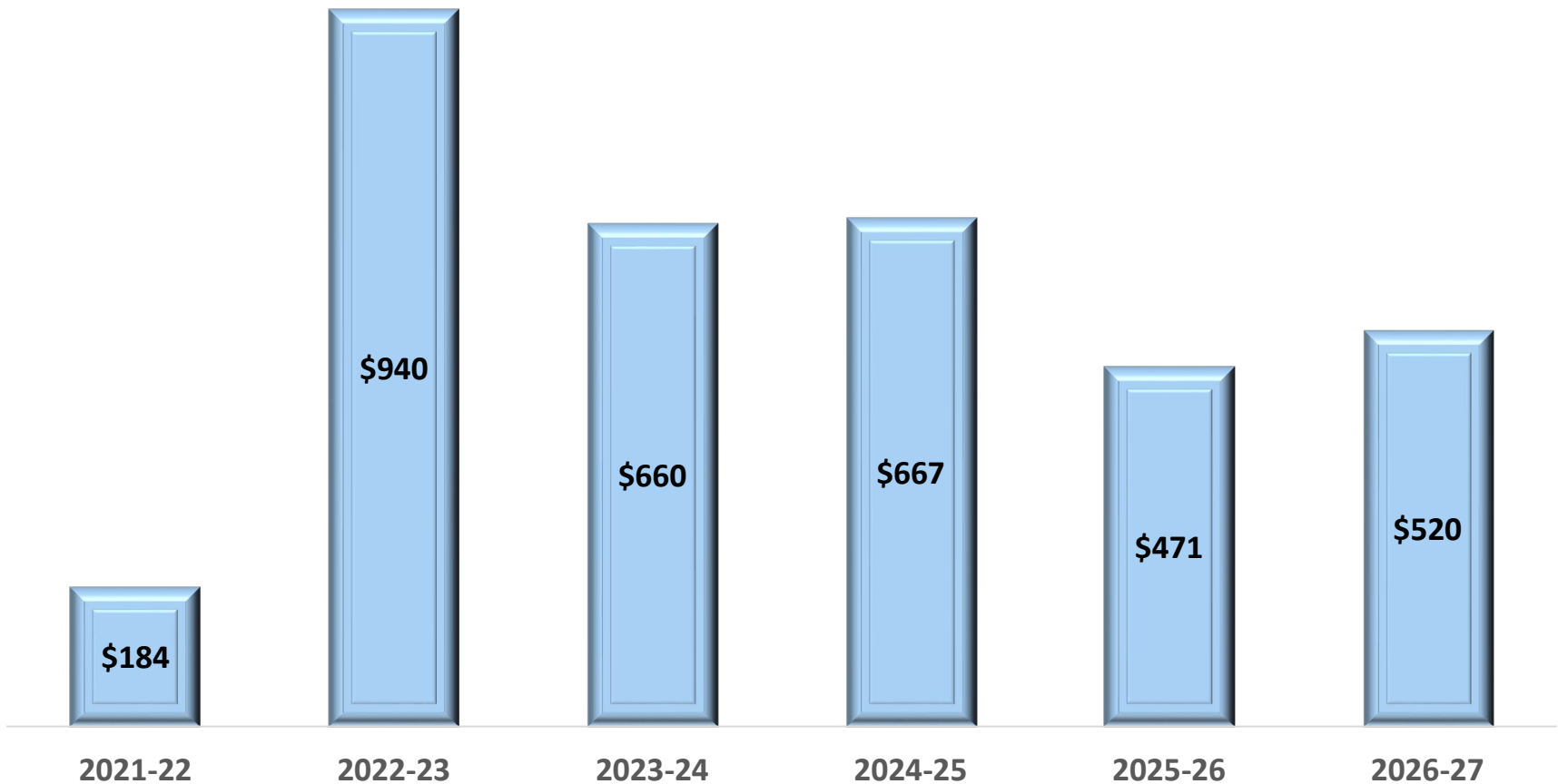
Performance Incentives	Board Request	Final Budget*
Performance-Based Funding Incentives	\$400,000,000	\$350,000,000
Preeminence Funding	\$125,000,000	\$0
Performance-Based Recruitment & Retention Initiative	\$100,000,000	\$0
Other Initiatives (Examples – does not include all initiatives funded)		
State Fire Marshal Inspections	\$3,124,310	\$0
UF-1FAS Extension Workload Initiative	\$6,390,199	\$6,390,199
Operational Enhancements	\$0	\$94,000,000
University-specific initiatives	\$0	\$50,000,000
Operational Efficiency Reduction	\$0	(\$17,350,000)
School Guardian Program	\$0	\$1,800,000
Total 2026-2027 E&G Budget Request	\$4,776,722,245	\$4,665,845,718
Incremental Growth for 2026-2027	\$634,514,509	\$523,637,982

**Subject to Governor's approval*

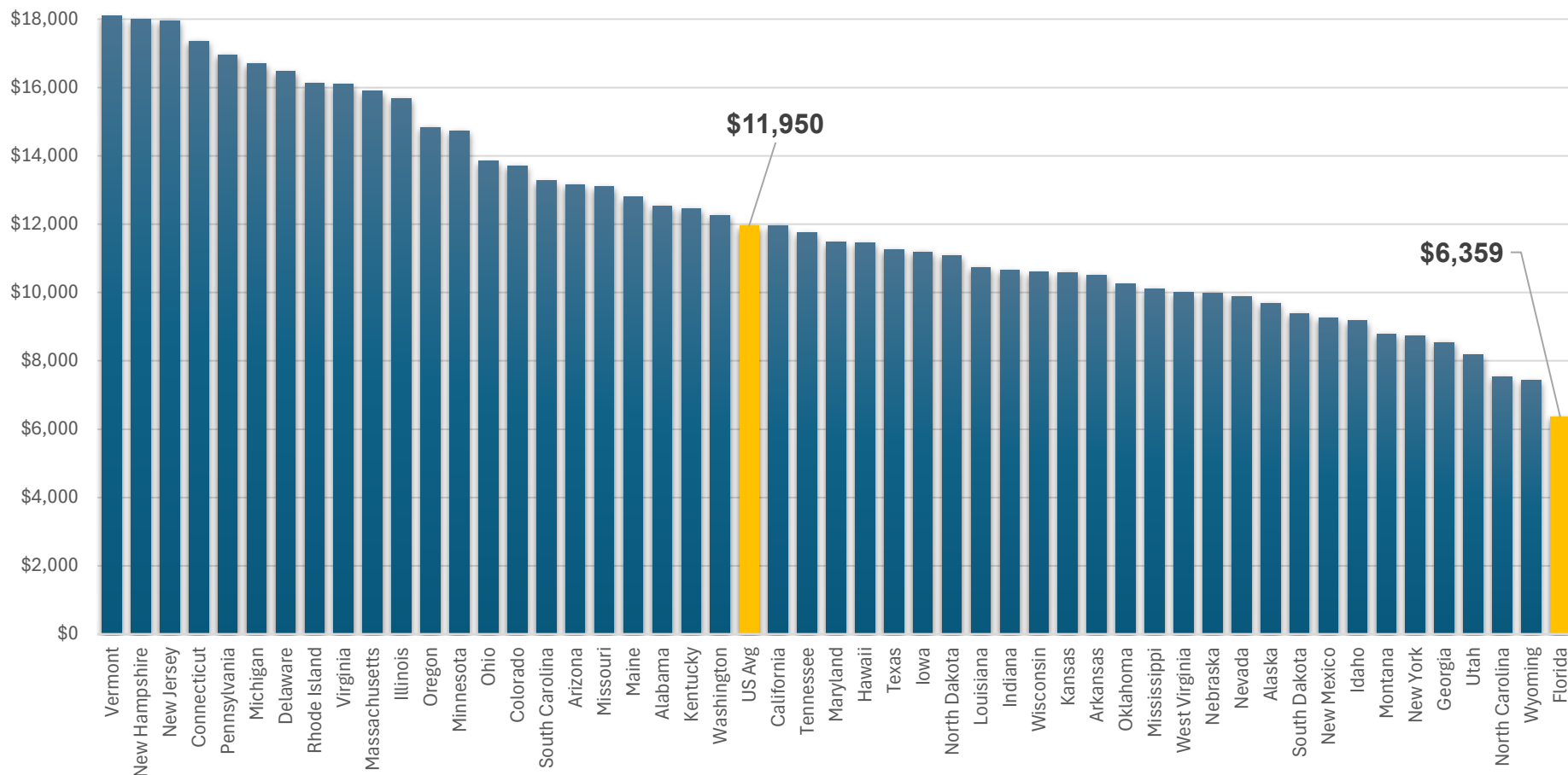
Operating Appropriations (in billions)



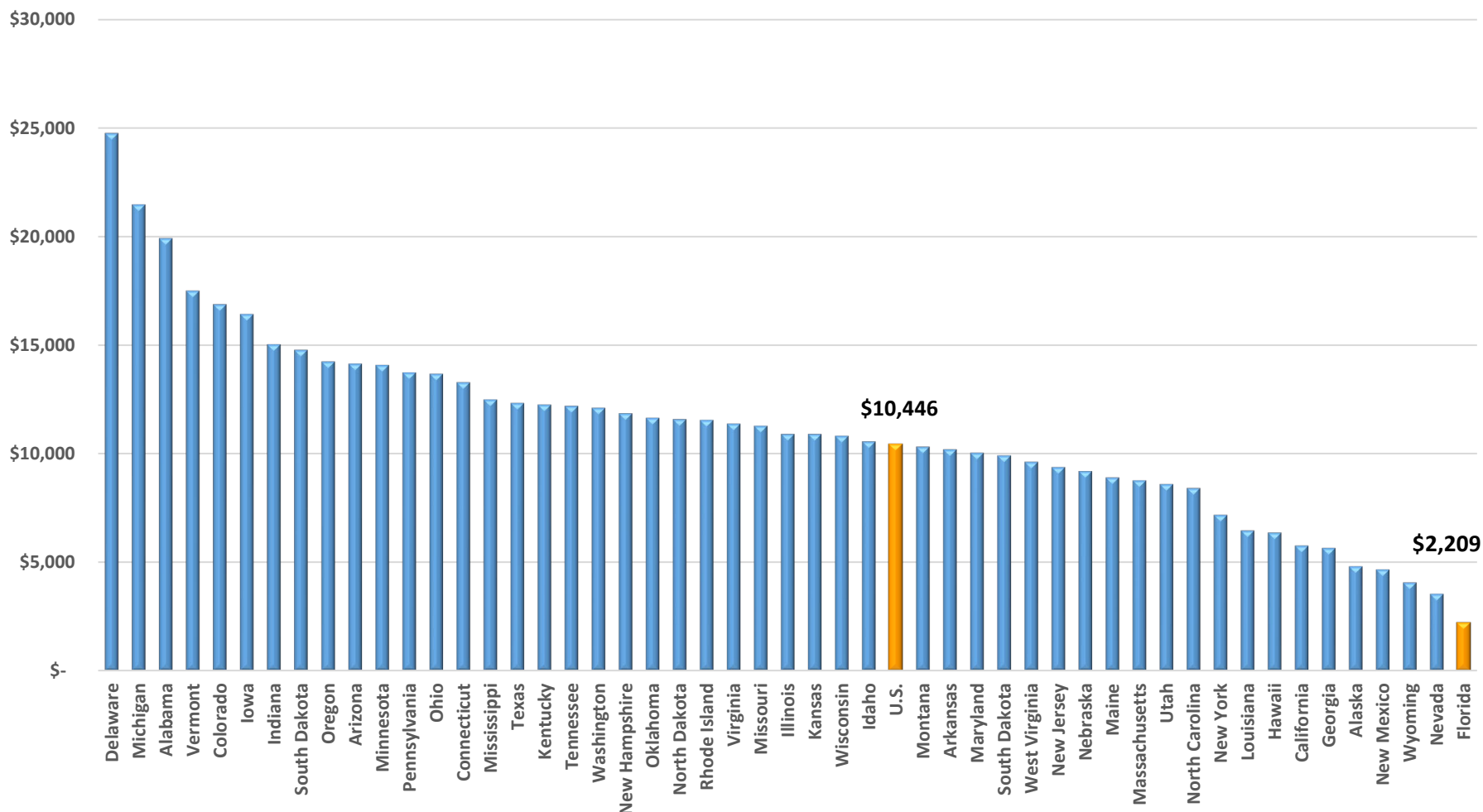
Fixed Capital Outlay Appropriations (in millions)



2025-26 Undergraduate Tuition & Fees by State - Florida is the lowest



Higher Education Tuition per FTE Student Four-Year Public Institutions



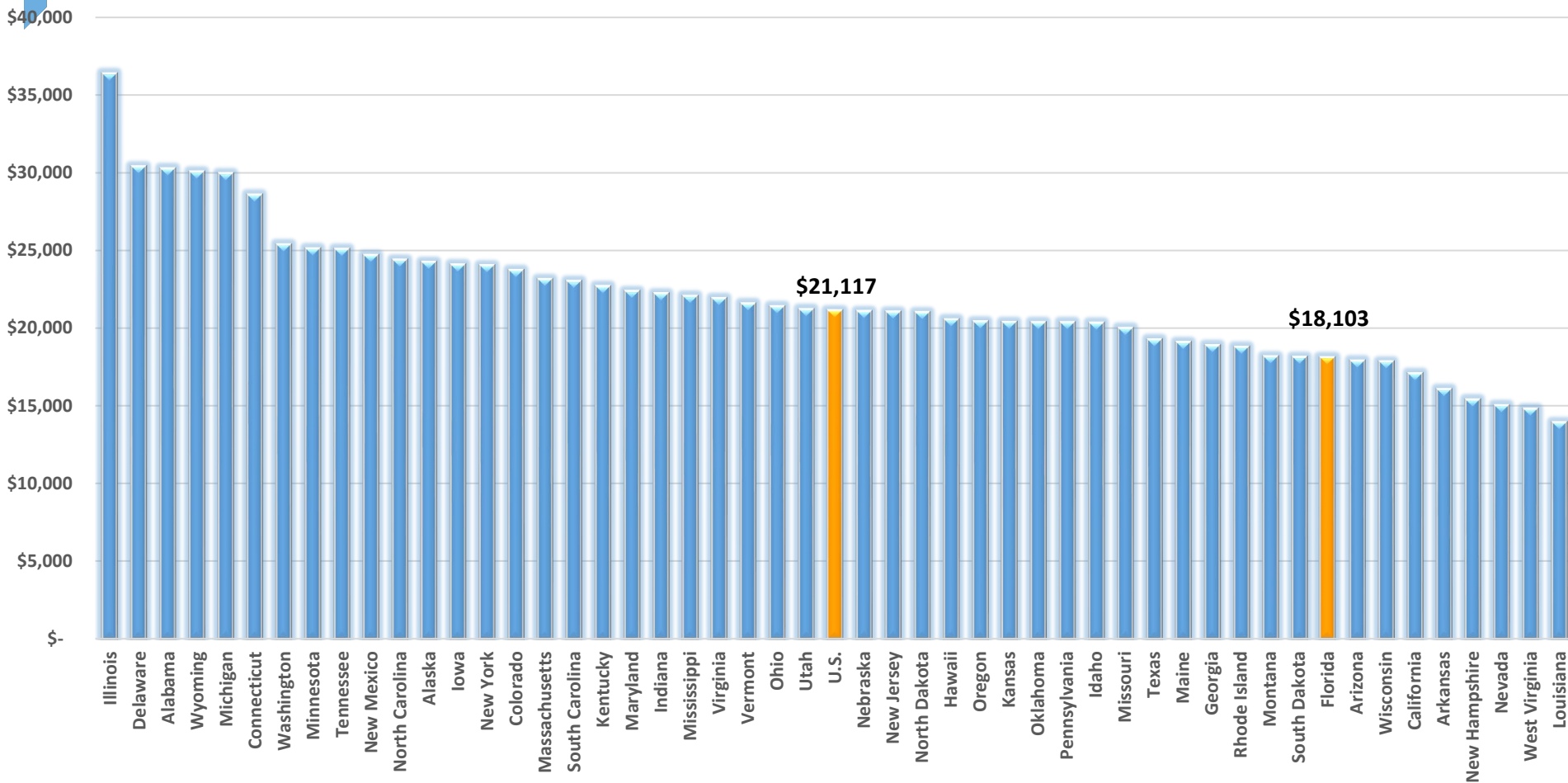
Where does Florida's Funds per FTE Student Rank Nationally?



- A. Upper Quartile
- ☒ B. Lower Quartile
- C. In the Middle
- D. Out of this World



Higher Education Total Revenue per FTE Student; Four-Year Institutions



Source: State Higher Education Finance, FY 2024; Total Education revenue is the sum of state appropriations and net tuition.

Performance Funding



Performance-based Funding Model



History:

- 2007 and prior – Universities funded based on enrollment
- 2012 Governor Rick Scott and elected leaders charged the Board of Governors with creating a performance-based funding model
- January 2014 – Board approved a 10-metric model under Board of Governors Chair Hosseini's Leadership
- November 2025 – Board approved a new "PBF 2.0" that will go into effect in 2027

Four Guiding Principles:

Use metrics that align with the System's Strategic Plan goals

Reward Excellence or Improvement

Have a few clear, simple metrics

Acknowledge the unique mission of each institution

Performance-based Funding Model



Key Components of the Model:

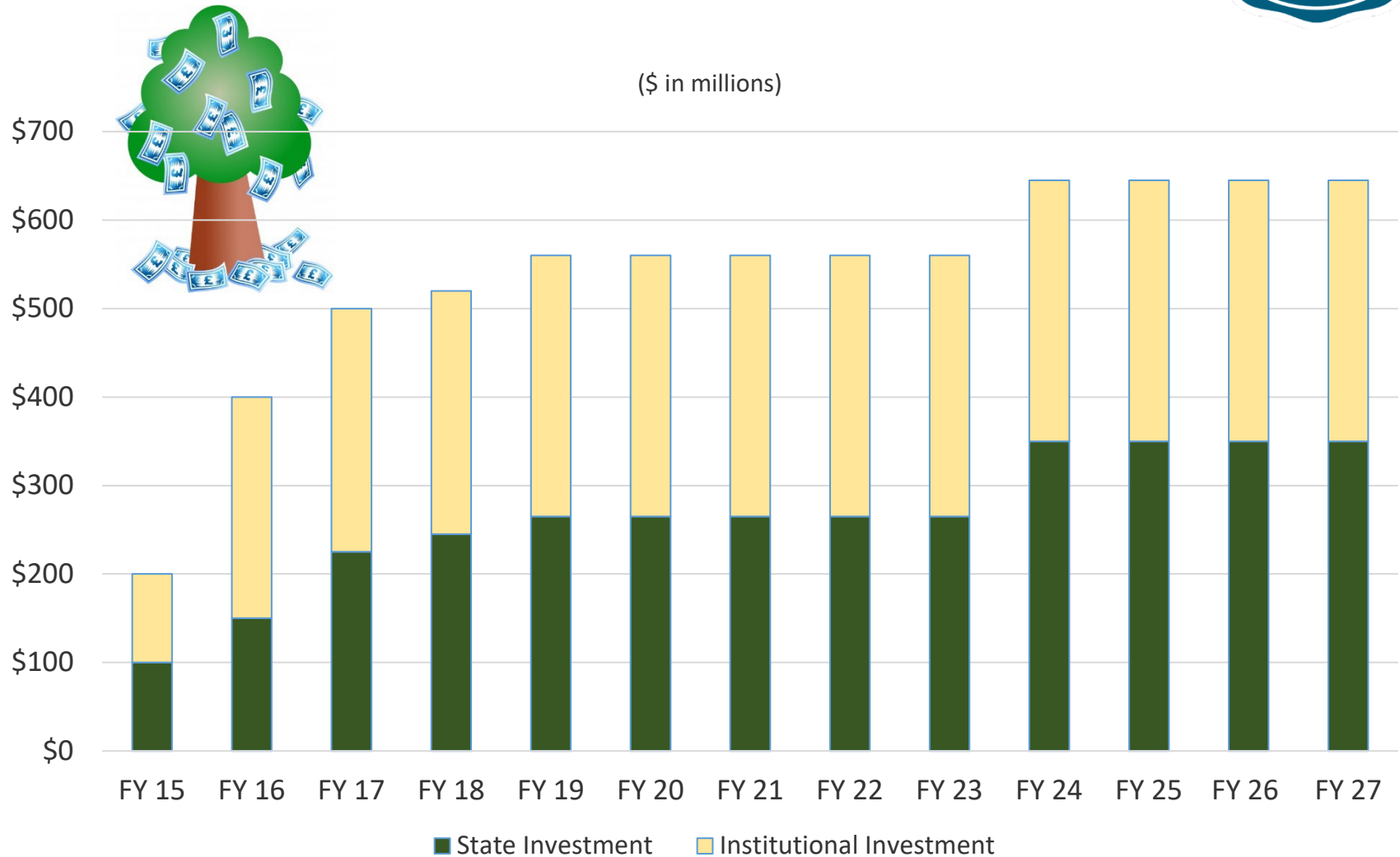
- Institutions will be evaluated on either Excellence or Improvement
- Maximum score is 100 points.
- Data is based on one year.
- No weighting of any metric.
- The benchmarks for Excellence were based on the Board of Governors 2025 System Strategic Plan goals and analysis of relevant data trends, whereas the benchmarks for Improvement were determined after reviewing data trends for each metric.
- Universities declining 2 years in a row must do a student success plan.
- Universities scoring below 70 must do a student success plan and only receive 50% of their state investment.
- The Florida Legislature and Governor determine the amount of new state funding and the amount of institutional base funding that is at risk.

Performance-based Funding Metrics



1. Percent of Bachelor's Graduates Employed (Earning \$43,200+) or Continuing their Education	6. Bachelor's Degrees Awarded in Areas of Strategic Emphasis
2. Median Wages of Bachelor's Graduates Employed Full-Time	7. University Access Rate (Percent of Undergraduates with a Pell-grant)
3. Average Cost to the Student (Net Tuition per 120 Credit Hours)	8a. Graduate Degrees Awarded in Areas of Strategic Emphasis 8b. Percentage of Newly Admitted FTICs with a HS GPA of 4.0 or Higher (NCF only)
4. Four Year Graduation Rate (Full-time FTIC)	9a. Three Year Graduation Rate for FCS AA Transfer Students 9b. 6-Year Graduation Rate for Students Awarded Pell Grants
5. Academic Progress Rate (2nd Year Retention with GPA Above 2.0)	10. Board of Trustees Choice

Performance-based Funding History



Year 1 of Performance-based Metric Excellence Scores



Metric	FAMU	FAU	FGCU	FIU	FSU	NCF	UCF	UF	UNF	USF	UWF	Highest Benchmark
1	60%	70%	70%	67%	61%	44%	69%	63%	69%	69%	60%	75%
2	\$30,000	\$34,900	\$32,900	\$35,100	\$30,300	\$21,200	\$33,700	\$33,100	\$24,200	\$34,600	\$31,000	\$40,000
3	\$37,950	\$32,430	\$29,240	\$26,730	\$25,500	\$74,640	\$21,010	\$24,940	\$29,350	\$24,340	\$31,080	\$20,000
4	41%	40%	43%	50%	77%	66%	66%	86%	49%	62%	42%	70%
5	72%	70%	72%	78%	90%	81%	86%	96%	76%	87%	63%	90%
6	43%	40%	35%	40%	35%	56%	35%	47%	33%	46%	39%	50%
7	65%	41%	35%	47%	30%	29%	38%	32%	36%	41%	39%	30%
8A 8B	39%	33%	36%	40%	31%	35%	47%	59%	34%	57%	29%	50%
9	31%	31%	74%	70%	11	4	60%	18	71%	56%	65%	80% FSU 25 UF 31 NCF 5
10	86%	42%	23%	5,851	115	100%	12,321	\$697 M	9%	300	32%	
BOT Choice	80%	40%	20%	6,100	75	100%	12,300	Top 1/3 of AAU	7%	300	21%	

High

Middle

Low

Year 12 of Performance-based Metric Excellence Scores



Metric	FAMU	FAU	FGCU	FIU	FPU	FSU	NCF	UCF	UF	UNF	USF	UWF	Highest Benchmark
1	69.8	72.5	70.5	76.4	80.9	76.2	64.6	70.9	79.4	72.8	72.9	80.1	80.0%
2	\$45,800	\$51,500	\$48,900	\$50,400	\$66,800	\$50,300	\$46,100	\$51,300	\$58,200	\$50,100	\$48,000	\$54,000	\$43,200
3	-\$1,300	\$5,390	\$8,300	-\$450	-\$9,510	-\$2,190	-\$19,280	\$2,250	-\$5,820	\$4,380	-\$500	\$2,810	\$9,000
4	41.0%	53.2%	45.3%	70.0%	36.8%	75.9%	47.4%	58.7%	78.0%	45.0%	66.0%	53.7%	65%
5	86.3%	82.4%	80.5%	91.5%	74.9%	95.6%	75.6%	91.5%	96.9%	82.7%	89.5%	87.8%	90%
6	53.7%	61.3%	53.6%	61.4%	100.0%	57.5%	56.9%	54.7%	59.8%	70.1%	67.7%	60.8%	50%
7	56.6%	36.3%	29.4%	50.5%	34.1%	23.7%	35.9%	33.7%	23.2%	32.4%	33.0%	36.3%	42%
8A 8B	54.0%	69.6%	44.5%	67.1%	100.0%	56.7%	42.1%	60.5%	70.2%	65.8%	73.9%	73.4%	8A 60%, 8B 70%
9A	59.6%	59.8%	59.5%	70.6%	25.0%	78.4%	60.7%	52.4%	72.2%	64.5%	66.2%	61.2%	70%
9B	48.5%	63.2%	52.7%	73.0%	50.5%	82.6%	56.3%	76.1%	86.4%	61.3%	74.7%	53.6%	80%
10	327	\$87.9 M	944	274	98.8%	1,615	94.4%	40.8%	2,454	41.8%	76.1%	68.9%	
BOT Choice	350	\$75 M	820	271	76.0%	1,360	67.0%	40.0%	2,600	27.0%	74.0%	51.0%	

High

Middle

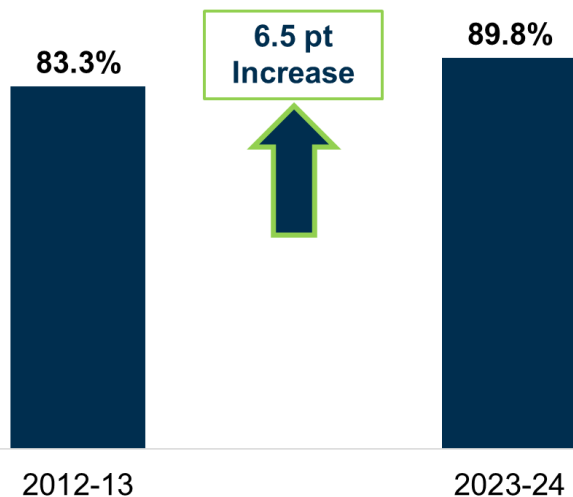
Low

Performance-based Metric Improvement

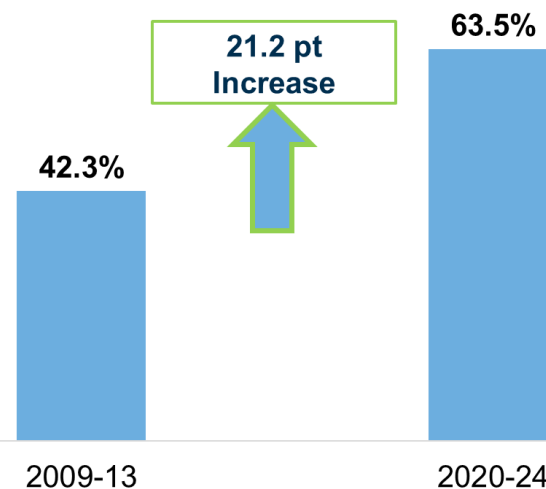
Retention and Graduation Rates



Metric 5: Academic Progress Rate
2nd Year Retention w/ GPA above 2.0



Metric 4: 4 Year Grad Rate



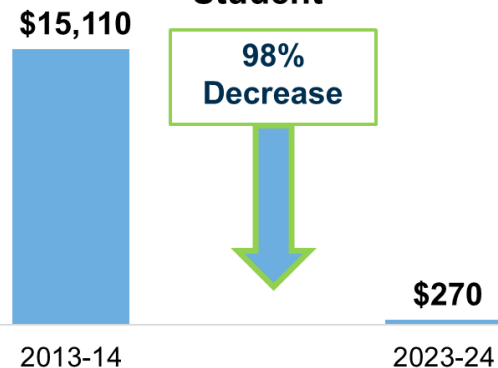
Performance-based Metric Improvement Degrees and Cost to the Student



**Metric 6: Percent of Bachelor's Degree
Awarded in Programs of Strategic Emphasis**



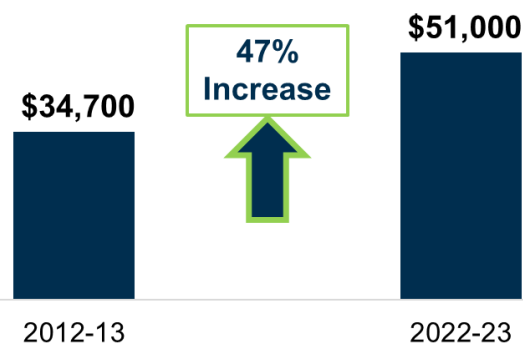
**Metric 3: Average Cost to the
Student**



**Metric 8a: Percent of Graduate Degrees
Awarded in Programs of Strategic Emphasis**



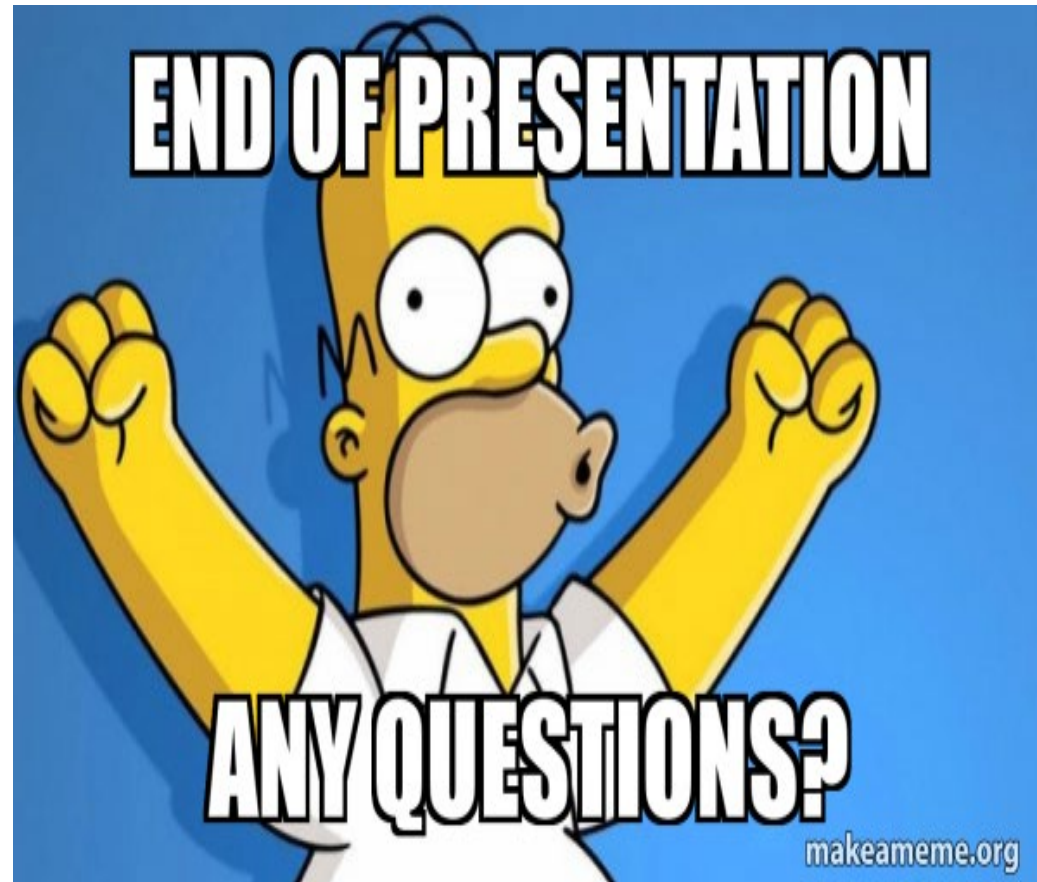
**Metric 2: Median Wages of Bachelor's
Graduates Employed Full Time**



Did you know?



- FL has 6 universities in the top 100 of US News & World Report
- 77% of Florida resident undergraduates attend without loans
- \$1.7B in total gift aid to Florida resident undergraduates
- 85% of undergraduate students receive a degree without incurring excess credit hours





SUS 30

EXTRAORDINARY IMPACT