



State University System 101

Tim Jones, Senior Vice Chancellor
Finance & Administration

June 1, 2025

www.flbog.edu



SUS 30

EXTRAORDINARY IMPACT

2025 SUS Rankings Highlights

U.S. News & World Report



Top 10: Public National University

7th



Top 25: Public National University

23rd



Top 50: Public National University

46th



Top 50: Public National University

46th



Top 75: Public National University

61th



Top 100: Public National University

81st



Top 5: Regional Colleges, South

2nd



Top 10: Liberal Arts Colleges

7th



Top 10: Regional Universities, South

10th



Top 125: Public National University

103rd



Top 150: Public National University

126th



Top 175: Public National University

161st

Table of Contents



- Florida's Education Structure
- Strategic Plan & Accountability
- Legislative Bills & System Budget
- Legislative Budget Process
- Performance Funding

US News & World Report



Which state has been recognized by US News & World report since 2017 as the Number 1 higher education system in the country? Who is Number 2?



- #1 – 2 Yr Grad Rate
- #1 – 4 Yr Grad Rate
- #1 – Low Tuition & Fees
- #24 – Educational Attainment
- #33 – Low Debt

CONN: CONNECTICUT
MASS: MASSACHUSETTS
NH: NEW HAMPSHIRE
RI: RHODE ISLAND
VT: VERMONT

Florida Education Structure



Board of Governors

- Constitutional
- 12 State Universities



- Information Systems
- Articulation



State Board of Education

- Constitutional
- Pre-K - 12
- 28 Colleges



Independent Colleges and Universities of Florida

- 31 Institutions

Article IX, Section 7 – Florida Constitution



Board of Governors – 17 Members

Operate
Regulate
Control



Board of Trustees – 13 members

Administer

Governance



How many members are appointed by the Governor to the Board of Governors?

A. 6

B. 11

C. 14

D. 17

How many members are appointed by the Governor to the Board of Trustees?

A. 3

B. 6

C. 7

D. 10

Board of Governors Powers & Duties



Section 1001.706 Florida Statutes, *Board of Governors Powers and Duties*, includes:

- Regulatory Authority
- Organization & Operation of the SUS
- Finance
- Accountability
- Personnel
- Property
- Fixed Capital Outlay



Board of Trustees Powers & Duties



Regulation 1.001, *University Board of Trustees Powers and Duties*, includes:

- University Administration and Oversight
- Academic Programs and Student Affairs
- Personnel
- Financial Management
- Property and Purchasing
- Compliance

Board Roles & Responsibilities



System Accountability



Accountability is the glue that
ties commitment to the result.

Bob Proctor

2030 Strategic Plan



STRATEGIC PLAN FIVE PRIORITIES

[View the full SUS-30 Strategic Plan →](#)



One System

The State University System of Florida (SUS) is comprised of 12 distinct universities, each with renowned areas of expertise, all collaborating as one System.



Elevating Student Success

Our System serves as a national model of excellence for student success while providing high-quality education that is affordable and accessible.



Operational Excellence

Our System is committed to being exceptional stewards of state resources and upholding the highest standards of integrity by continually identifying best practices and areas for improvement.



World-Class Talent

Our System boasts top-tier faculty who relentlessly pursue knowledge and produces world-class graduates who secure positions at iconic companies around the globe.



Innovative Research & Economic Development

Our System conducts innovative research that tackles crucial, life-altering challenges, transforms communities, and serves as an economic driver for our state.

OUR VALUES MAKE AN IMPACT

- I** Integrity
- M** Modeling Excellence
- P** Pursuing Knowledge
- A** Access & Affordability
- C** Collaboration
- T** Transformative Innovation

Annual Accountability Plan



2024 ACCOUNTABILITY PLAN

State University System of Florida
Summary

BOG approved September 18, 2024

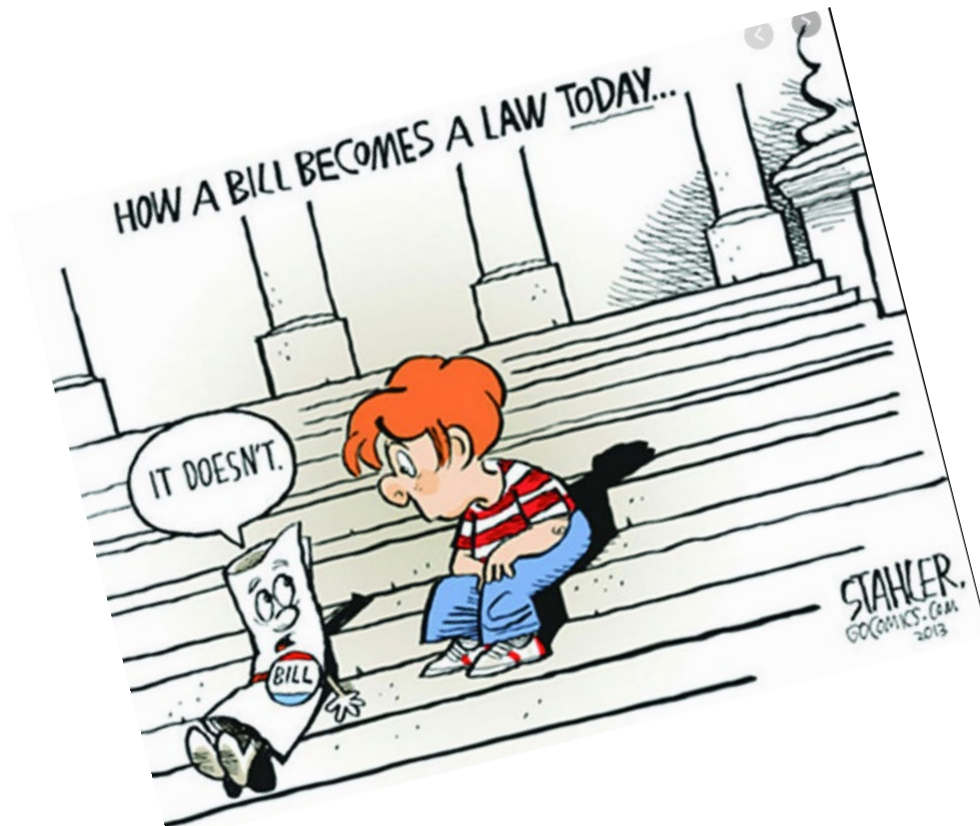


STATE UNIVERSITY
SYSTEM OF FLORIDA

FLBOG.EDU/

Annual Accountability Plans include information about each institution's past performance as well as performance expectations on institutional and system-wide goals for future years.

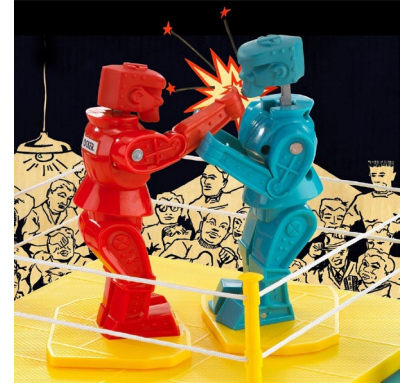
Legislative Session



2025 Legislative Session(s)



Session A – called by the Governor seeking immigration legislation.
Dismissed by the Legislature.



Session B – called by the Legislature. Passed an immigration bill.
Governor refused to sign.



2025 Legislative Session(s)



Session C – called by the Legislature. Passed an immigration bill. Governor signed.



Regular Session – extended to June 6 to deal with 3 different tax reduction scenarios.

Agreement in principle rescinded when Governor proposed to veto any sales tax relief.

House proposes to extend to June 30.



Bills – Bills – and More Bills



2025 regular session included:

- 1,982 Bills & Proposed Committee Bills filed
- 1,906 Amendments filed
- 2,913 Votes Taken
- 255 Bills passed both chambers
- 0 Bills vetoed by the Governor*

Only 1 bill is constitutionally required to be approved....

*as of 5/20/25



Bills Impacting the SUS



- SB 584 – Prioritizes housing for young adults who are/were in foster care and those experiencing homelessness.
- HB 1445 – Board of Trustees and Board of Governors members must reside in Florida or have graduated from a state university.
- SB 768 – Prohibits genetic sequencing software from foreign countries of concern in state laboratories.
- SB 892 – Establishes the Florida State University Election Law Center withing the FSU College of Law.
- SB 118 – Preempts local regulation of presidential libraries by deferring oversight to the federal government.
- HB 549 – Requires state agencies to update maps and other geographic materials to reflect the Gulf of America.

REALLY

YUCKY

STUFF

IS COMING!

SUS Budget



Legislative Budget Process



Legislative Budget Requests

Governor

Governor's
Recommended
Budget

Senate

House

Budget Committee
Meetings

Budget Committee
Meetings

Senate Budget Bill

House Budget Bill

General
Appropriations
Act

Governor

- Legislative Budget Requests are submitted to the Governor, Senate & House of Representatives
- Governor submits budget recommendations to Senate & House of Representatives
- Senate & House budget committees hold public meetings to workshop budget issues
- Senate & House each pass their own budget bills (General Appropriations Act)
- House & Senate members hold public meetings to work out the differences between the budgets (a.k.a Budget Conference)
- A final General Appropriations Act is passed by the Senate & House
- The final budget is then sent to the Governor who has line item veto power

Long Range Financial Outlook



The Long-Range Financial Outlook (Outlook) is issued annually by the Legislative Budget Commission as required by article III, section 19(c)(1) of the Florida Constitution. The Outlook provides a longer-range picture of the state's fiscal position that integrates expenditure projections for the major programs driving Florida's annual budget requirements with the latest official revenue estimates.

2024 Long-Range Financial Outlook Summary General Revenue Fund (\$Millions)		Year 1 FY 2025-26	Year 2 FY 2026-27	Year 3 FY 2027-28
Revenues Available		49,858	51,992	53,163
Unused Reserve from Prior Year		7,728	4,036	2,028
Expenditures	Minimum Reserve	(1,945)	(2,028)	(2,073)
	Recurring Base Budget	(45,139)	(48,942)	(52,303)
	Critical Needs Budget Drivers	(2,927)	(2,443)	(2,205)
	Other High Priority Needs Budget Drivers	(4,619)	(4,438)	(4,409)
	Ending Balance After Expenditures	2,957	(1,822)	(5,799)
Revenue Adjustments	Tax and Fee Changes	(865)	(1,003)	(1,142)
	Trust Fund Transfers	-	-	-
	Revenue Adjustments	(865)	(1,003)	(1,142)
Projected Surplus / (Deficit)		2,092	(2,825)	(6,941)

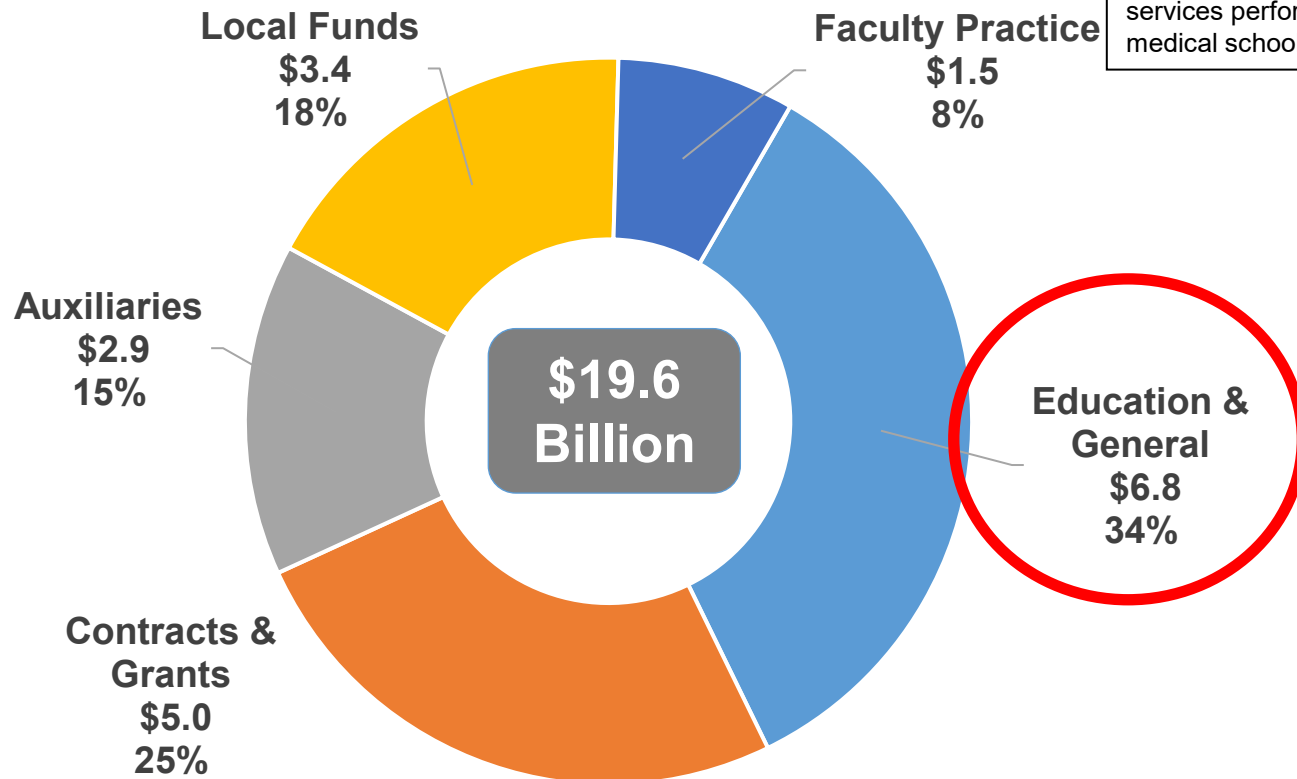
Note: totals may not add due to rounding.

2024-2025 SUS Operating Budget



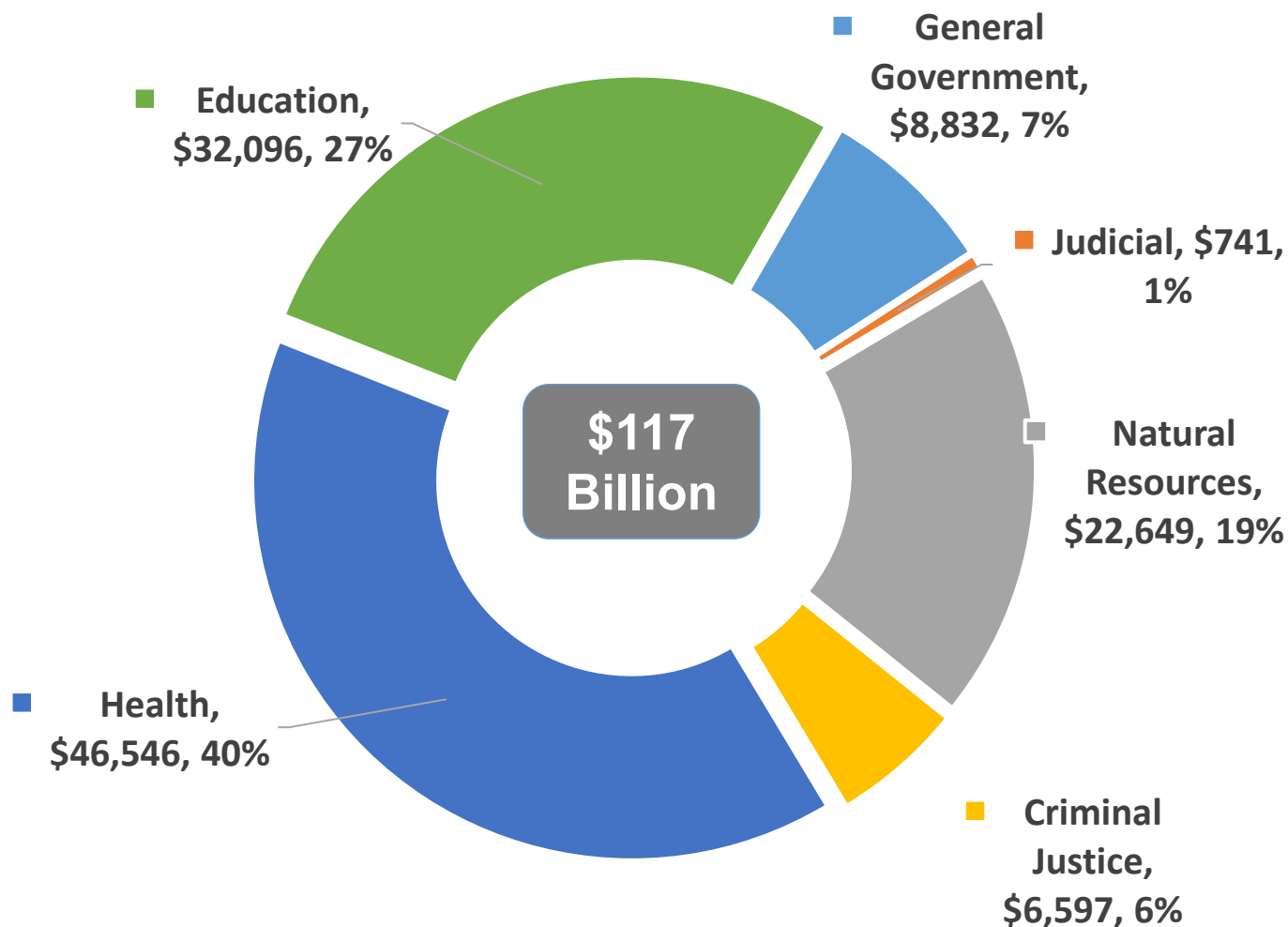
Financial aid, student activities,
athletics, technology, concessions,
Board approved fees

Collects & distributes income
from faculty billings for patient
services performed at
medical schools or clinics



Housing, parking,
dining, bookstores and
other units that support
the university

2024-2025 General Appropriations Act - \$117 B



2025-2026 House & Senate Proposed General Appropriations Act



Senate Proposed Budget - \$112.8 B

House Proposed Budget - \$106.8 B



Permanent
Sales Tax
Relief

A blue starburst shape with multiple points, containing the text "Permanent Sales Tax Relief" in white.

Property Tax
Relief

A green starburst shape with multiple points, containing the text "Property Tax Relief" in white.

Sales Tax
Holidays

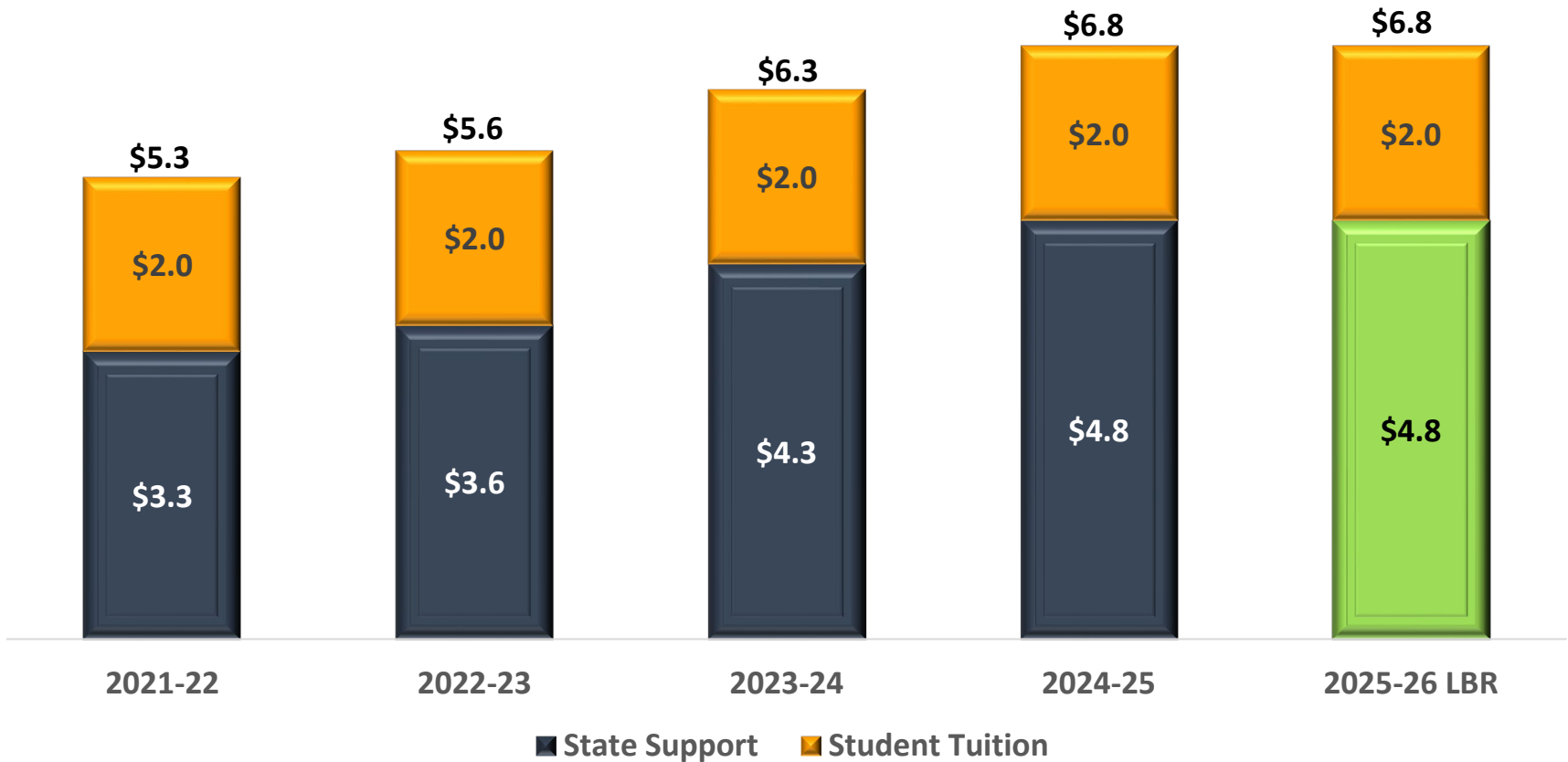
A dark blue starburst shape with multiple points, containing the text "Sales Tax Holidays" in white.

2025-2025 Legislative Budget Request (LBR)

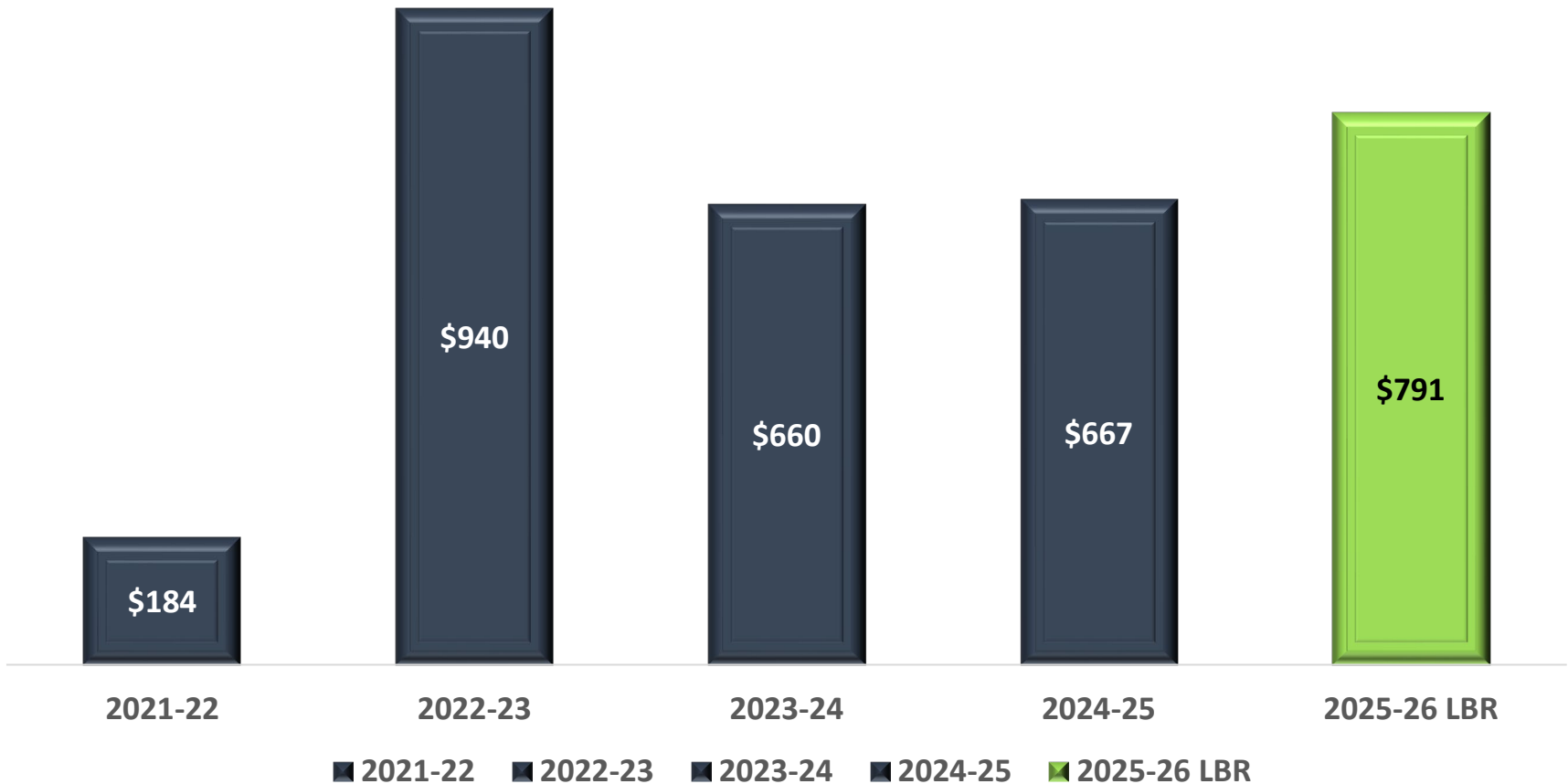


Performance Incentives	Board Request	Senate Rec.	House Rec.
Performance-Based Funding Incentives	\$400,000,000	\$250,000,000	\$250,000,000
Preeminence Funding	\$140,000,000	\$0	\$0
Performance-Based Recruitment & Retention Initiative	\$100,000,000	\$0	\$100,000,000
Other Initiatives			
Program of Strategic Emphasis (BOGO) Waiver Incentive Funding	\$20,924,303	(\$38,485,299)	\$20,924,303
State Fire Marshal Inspections	\$3,124,310	\$0	\$0
UF-1FAS Extension Workload Initiative	\$6,409,740	\$7,409,740	\$0
Member Projects	\$0	\$110,773,853	\$44,207,486
Total 2025-2026 E&G Budget Request	\$4,779,925,582	\$4,439,165,523	\$4,524,599,018
2024-2025 Beginning Base – State Support	\$4,109,467,229	\$4,109,467,229	\$4,109,467,229
Incremental Growth for 2025-2026	\$670,458,353	\$329,698,294	\$415,131,789

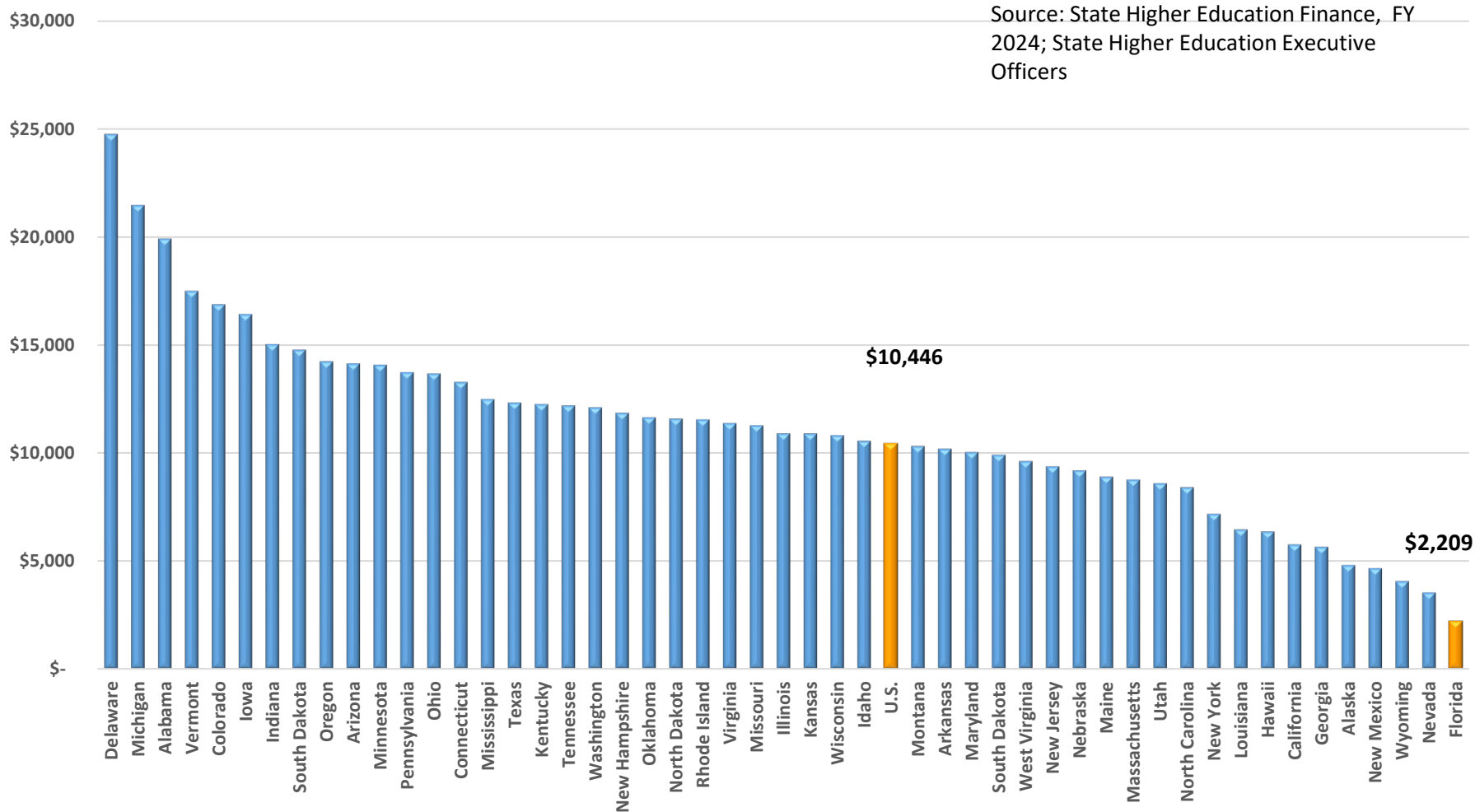
Operating Appropriations and LBR (in billions)



Fixed Capital Outlay Appropriations (in millions)



Higher Education Tuition per FTE Student Four-Year Public Institutions



Higher Education Appropriations per FTE Student; Four-Year Public Institutions



Source: State Higher Education Finance, FY 2024; State Higher Education Executive Officers

\$35,000

\$30,000

\$25,000

\$20,000

\$15,000

\$10,000

\$5,000

\$-

Wyoming
Illinois
New Mexico
Connecticut
Alaska
Hawaii
North Carolina
New York
Florida
Tennessee
Nebraska
Mississippi
Georgia
Massachusetts
Maryland
Washington
Alabama
Nevada
Utah
North Dakota
Minnesota
New Jersey
U.S.
California
Kansas
Kentucky
Virginia
Texas
Arkansas
Idaho
Maine
South Carolina
Missouri
South Dakota
Louisiana
Oklahoma
West Virginia
Iowa
Montana
Michigan
Indiana
Ohio
Wisconsin
Colorado
Oregon
Rhode Island
Pennsylvania
Delaware
Vermont
Arizona
New Hampshire

\$17,797

\$12,986

Where does Florida's Funds per FTE Student Rank Nationally?



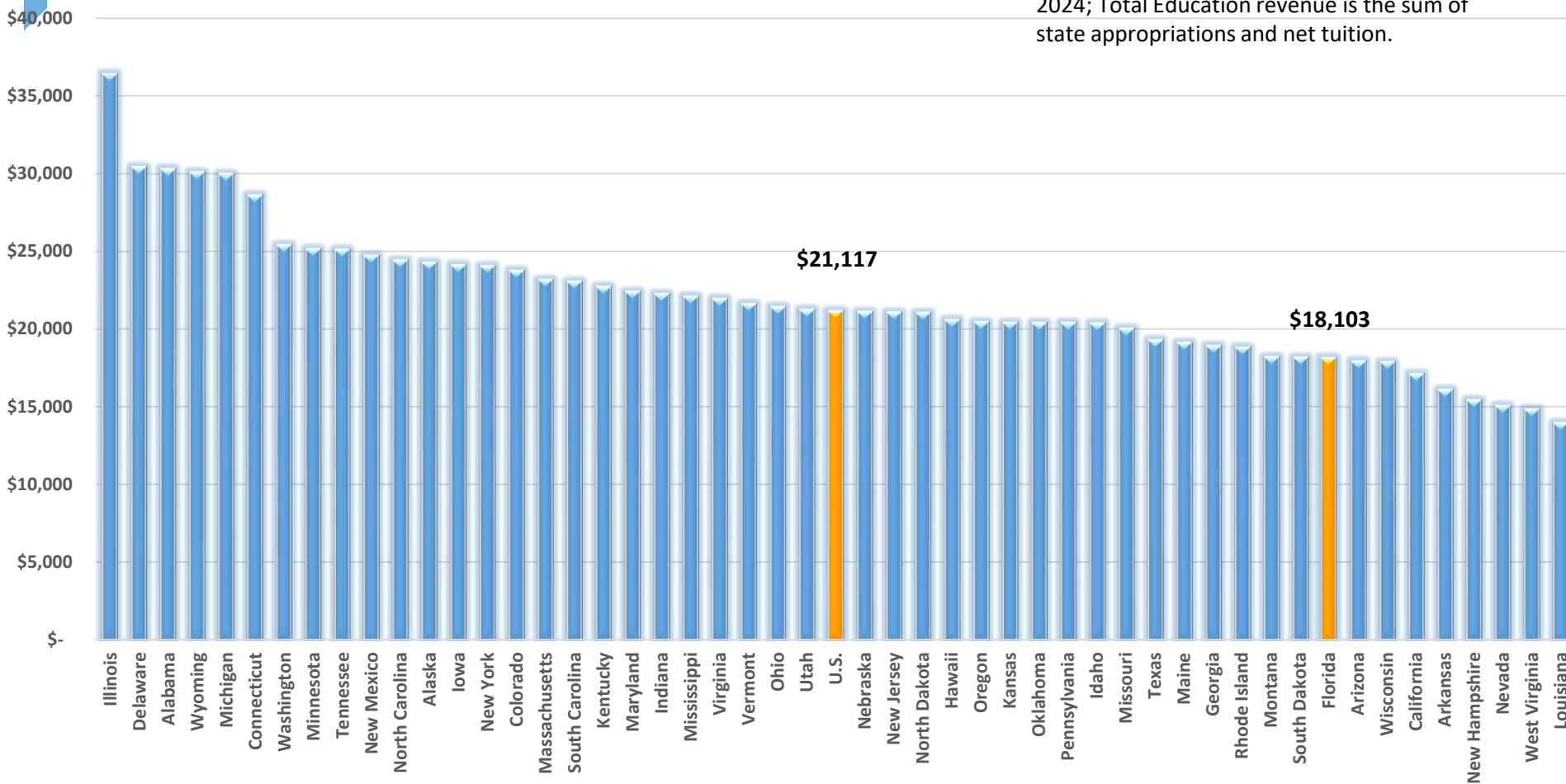
- A. Upper Quartile
- ☒ B. Lower Quartile
- C. In the Middle
- D. Out of this World



Higher Education Total Revenue per FTE Student; Four-Year Institutions



Source: State Higher Education Finance, FY 2024; Total Education revenue is the sum of state appropriations and net tuition.



Performance Funding



Performance-based Funding Model



History:

- 2007 and prior – Universities funded based on enrollment
- 2012 Governor Rick Scott and elected leaders charged the Board of Governors with creating a performance-based funding model
- January 2014 – Board approved a 10-metric model under Board of Governors Chair Hosseini's Leadership

Four Guiding Principles:

Use metrics that align with the System's Strategic Plan goals

Reward Excellence or Improvement

Have a few clear, simple metrics

Acknowledge the unique mission of each institution

Performance-based Funding Model



Key Components of the Model:

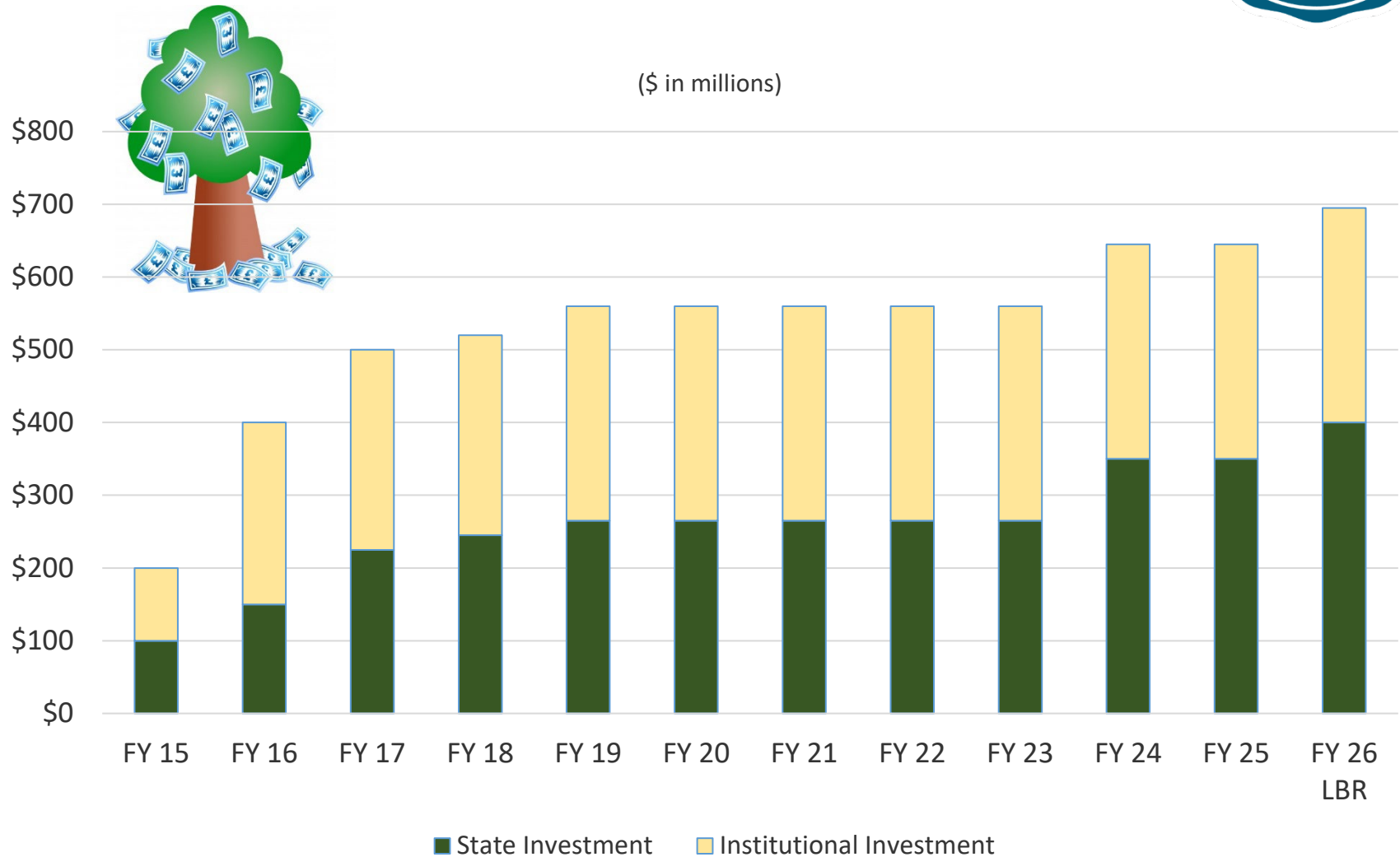
- Institutions will be evaluated on either Excellence or Improvement
- Maximum score is 100 points.
- Data is based on one year.
- No weighting of any metric.
- The benchmarks for Excellence were based on the Board of Governors 2025 System Strategic Plan goals and analysis of relevant data trends, whereas the benchmarks for Improvement were determined after reviewing data trends for each metric.
- Universities declining 2 years in a row must do a student success plan.
- Universities scoring below 70 must do a student success plan and only receive 50% of their state investment.
- The Florida Legislature and Governor determine the amount of new state funding and the amount of institutional base funding that is at risk.

Performance-based Funding Metrics



1. Percent of Bachelor's Graduates Employed (Earning \$43,200+) or Continuing their Education	6. Bachelor's Degrees Awarded in Areas of Strategic Emphasis
2. Median Wages of Bachelor's Graduates Employed Full-Time	7. University Access Rate (Percent of Undergraduates with a Pell-grant)
3. Average Cost to the Student (Net Tuition per 120 Credit Hours)	8a. Graduate Degrees Awarded in Areas of Strategic Emphasis 8b. Percentage of Newly Admitted FTICs with a HS GPA of 4.0 or Higher (NCF only)
4. Four Year Graduation Rate (Full-time FTIC)	9a. Three Year Graduation Rate for FCS AA Transfer Students 9b. 6-Year Graduation Rate for Students Awarded Pell Grants
5. Academic Progress Rate (2nd Year Retention with GPA Above 2.0)	10. Board of Trustees Choice

Performance-based Funding History



Year 1 of Performance-based Metric Excellence Scores



Metric	FAMU	FAU	FGCU	FIU	FSU	NCF	UCF	UF	UNF	USF	UWF	Highest Benchmark
1	60%	70%	70%	67%	61%	44%	69%	63%	69%	69%	60%	75%
2	\$30,000	\$34,900	\$32,900	\$35,100	\$30,300	\$21,200	\$33,700	\$33,100	\$24,200	\$34,600	\$31,000	\$40,000
3	\$37,950	\$32,430	\$29,240	\$26,730	\$25,500	\$74,640	\$21,010	\$24,940	\$29,350	\$24,340	\$31,080	\$20,000
4	41%	40%	43%	50%	77%	66%	66%	86%	49%	62%	42%	70%
5	72%	70%	72%	78%	90%	81%	86%	96%	76%	87%	63%	90%
6	43%	40%	35%	40%	35%	56%	35%	47%	33%	46%	39%	50%
7	65%	41%	35%	47%	30%	29%	38%	32%	36%	41%	39%	30%
8A 8B	39%	33%	36%	40%	31%	35%	47%	59%	34%	57%	29%	50%
9	31%	31%	74%	70%	11	4	60%	18	71%	56%	65%	80% FSU 25 UF 31 NCF 5
10	86%	42%	23%	5,851	115	100%	12,321	\$697 M	9%	300	32%	
BOT Choice	80%	40%	20%	6,100	75	100%	12,300	Top 1/3 of AAU	7%	300	21%	

High

Middle

Low

Year 12 of Performance-based Metric Excellence Scores



Metric	FAMU	FAU	FGCU	FIU	FPU	FSU	NCF	UCF	UF	UNF	USF	UWF	Highest Benchmark
1	69.8	72.5	70.5	76.4	80.9	76.2	64.6	70.9	79.4	72.8	72.9	80.1	80.0%
2	\$45,800	\$51,500	\$48,900	\$50,400	\$66,800	\$50,300	\$46,100	\$51,300	\$58,200	\$50,100	\$48,000	\$54,000	\$43,200
3	-\$1,300	\$5,390	\$8,300	-\$450	-\$9,510	-\$2,190	-\$19,280	\$2,250	-\$5,820	\$4,380	-\$500	\$2,810	\$9,000
4	41.0%	53.2%	45.3%	70.0%	36.8%	75.9%	47.4%	58.7%	78.0%	45.0%	66.0%	53.7%	65%
5	86.3%	82.4%	80.5%	91.5%	74.9%	95.6%	75.6%	91.5%	96.9%	82.7%	89.5%	87.8%	90%
6	53.7%	61.3%	53.6%	61.4%	100.0%	57.5%	56.9%	54.7%	59.8%	70.1%	67.7%	60.8%	50%
7	56.6%	36.3%	29.4%	50.5%	34.1%	23.7%	35.9%	33.7%	23.2%	32.4%	33.0%	36.3%	42%
8A 8B	54.0%	69.6%	44.5%	67.1%	100.0%	56.7%	42.1%	60.5%	70.2%	65.8%	73.9%	73.4%	8A 60%, 8B 70%
9A	59.6%	59.8%	59.5%	70.6%	25.0%	78.4%	60.7%	52.4%	72.2%	64.5%	66.2%	61.2%	70%
9B	48.5%	63.2%	52.7%	73.0%	50.5%	82.6%	56.3%	76.1%	86.4%	61.3%	74.7%	53.6%	80%
10	327	\$87.9 M	944	274	98.8%	1,615	94.4%	40.8%	2,454	41.8%	76.1%	68.9%	
BOT Choice	350	\$75 M	820	271	76.0%	1,360	67.0%	40.0%	2,600	27.0%	74.0%	51.0%	

High

Middle

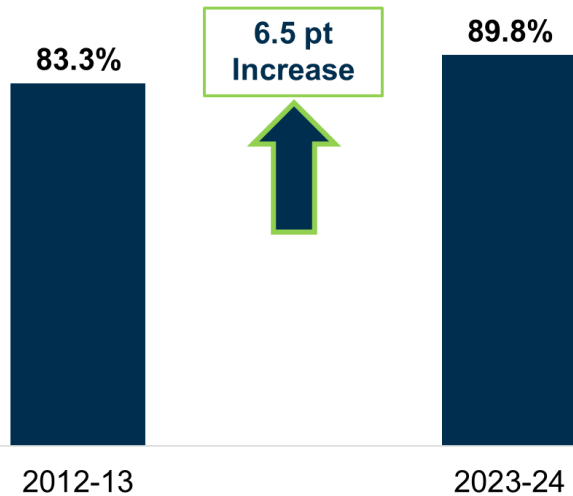
Low

Performance-based Metric Improvement

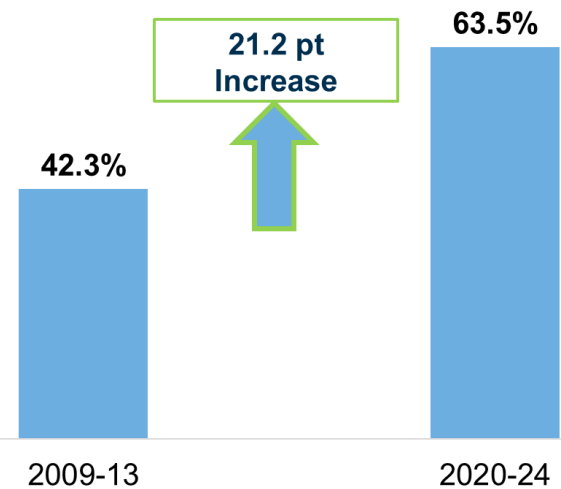
Retention and Graduation Rates



Metric 5: Academic Progress Rate
2nd Year Retention w/ GPA above 2.0



Metric 4: 4 Year Grad Rate



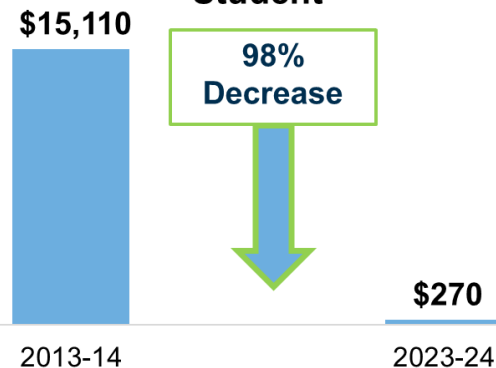
Performance-based Metric Improvement Degrees and Cost to the Student



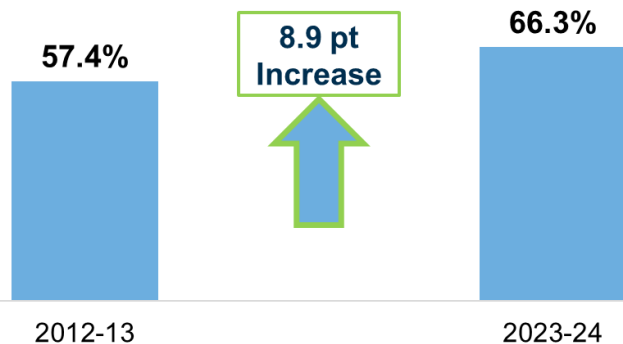
**Metric 6: Percent of Bachelor's Degree
Awarded in Programs of Strategic Emphasis**



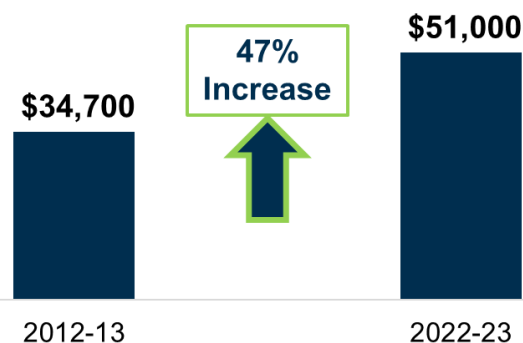
**Metric 3: Average Cost to the
Student**



**Metric 8a: Percent of Graduate Degrees
Awarded in Programs of Strategic Emphasis**



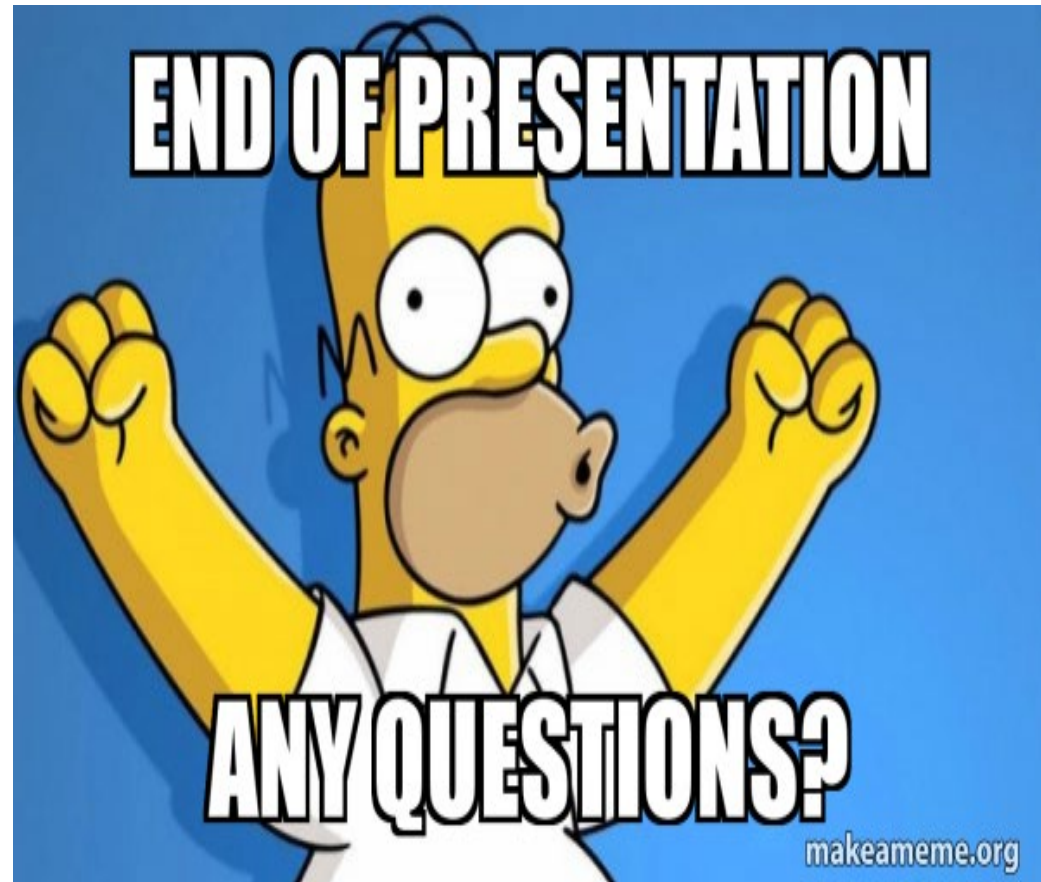
**Metric 2: Median Wages of Bachelor's
Graduates Employed Full Time**



Did you know?



- FL has 6 universities in the top 100 of US News & World Report
- 77% of Florida resident undergraduates attend without loans
- \$1.7B in total gift aid to Florida resident undergraduates
- 85% of undergraduate students receive a degree without incurring excess credit hours
- 4-Yr graduation rates ranked 5th in the nation, 1st among large states





SUS 30

EXTRAORDINARY IMPACT