DELEGATING AND USING COMMITTEES

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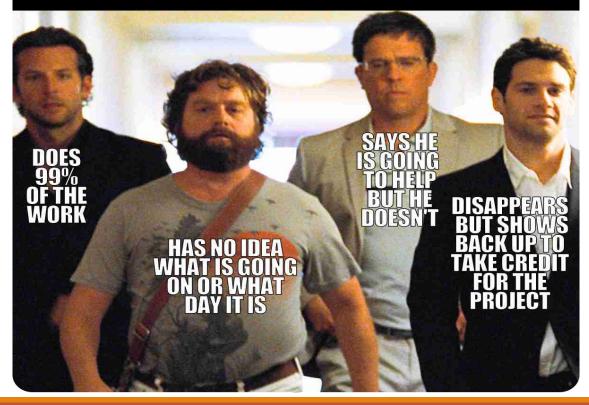


INSTITUTE FOR ACADEMIC LEADERSHIP

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EVERY TEAM AT A WORKPLACE

Drawbacks to Groups/ Committees





Benefits of Delegation and Effective Committee Assignments Aids Chair in managing departmental affairs

Develops a sense of ownership and community among faculty

Helps to facilitate change (within and outside of department)

Assists in developing consensus for departmental actions

Helps develop faculty leadership skills

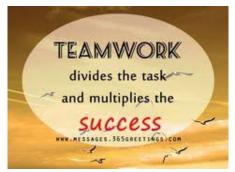
Serves as a more valid measure of faculty service (in some instances)

















"The nicest thing about teamwork is that you always have others on your side."

R









Some Considerations for Committee Assignments

- Prioritize Know when a committee is or is not needed
- Know the interests, capabilities, other time commitments, and personalities of your faculty members
- Pay Attention to rank, field, and other service
- Examine why you're asking certain faculty to serve?
- Consider faculty perceptions about how committees are assigned and how they experience their service
- ➤ Hold Committees Accountable Give clear instructions and establish timelines for deliverables

Assigned Reading

Discussion Questions

- List the five most time-consuming activities that you personally performed during the past year in your capacity as department chair.
- Do you or do you plan to delegate tasks to committees, individuals?
- Which committees help you most with your administrative responsibilities?



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