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• Education Organization
• Strategic Plan & Accountability
• Legislative Bills & System Budget
• Legislative Budget Process
• Performance Funding
Which state has been recognized by US News & World report since 2017 as the Number 1 higher education system in the country? Who is Number 2?

#1

#2

#3

#4
Florida Education Structure

Board of Governors
- Constitutional
- 12 State Universities

State Board of Education
- Constitutional
- Pre-K - 12
- 28 Colleges

Independent Colleges and Universities of Florida
- 31 Institutions
Article IX, Section 7 – Florida Constitution

Board of Governors – 17 Members
- Operate
- Regulate
- Control

Board of Trustees – 13 members
- Administer
Governance

How many members are appointed by the Governor to the Board of Governors?

14

How many members are appointed by the Governor to the Board of Trustees?

6
Section 1001.706 Florida Statutes, Board of Governors Powers and Duties, includes:

- Regulatory Authority
- Organization & Operation of the SUS
- Finance
- Accountability
- Personnel
- Property
- Fixed Capital Outlay
Regulation 1.001, *University Board of Trustees Powers and Duties*, includes:

- University Administration and Oversight
- Academic Programs and Student Affairs
- Personnel
- Financial Management
- Property and Purchasing
- Compliance
Accountability

Accountability is the glue that ties commitment to the result.

Bob Proctor
## 2025 Strategic Plan

9 General Goals with 32 Specific Goals.

<table>
<thead>
<tr>
<th>GOALS</th>
<th>EXCELLENCE</th>
<th>PRODUCTIVITY</th>
<th>STRATEGIC PRIORITIES</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TEACHING &amp; LEARNING</strong></td>
<td>Strengthen Quality &amp; Reputation of Academic Programs &amp; Universities</td>
<td>Increase Degree Productivity &amp; Program Efficiency</td>
<td>Increase the Number of Degrees Awarded Within Programs of Strategic Emphasis</td>
</tr>
<tr>
<td><strong>SCHOLARSHIP, RESEARCH, &amp; INNOVATION</strong></td>
<td>Strengthen Quality &amp; Reputation of Scholarship, Research, &amp; Innovation</td>
<td>Increase Research Activity &amp; Attract More External Funding</td>
<td>Increase Commercialization Activity</td>
</tr>
<tr>
<td><strong>COMMUNITY &amp; BUSINESS ENGAGEMENT</strong></td>
<td>Strengthen Quality &amp; Recognition of Commitment to Community &amp; Business Engagement</td>
<td>Increase Community &amp; Business Engagement</td>
<td>Increase Community &amp; Business Workforce</td>
</tr>
</tbody>
</table>

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2025 SYSTEM STRATEGIC PLAN
Amended October 2019
Annual Accountability Plans include information about each institution’s direction and priorities as well as performance expectations and outcomes on institutional and system-wide goals.
Legislative Session
2024 regular session included:

- 1,957 Bills & Proposed Committee Bills filed
- 2,196 Amendments filed
- 3,051 Votes Taken
- 43 Floor Sessions
- 325 Bills passed both chambers
- 2 Bills vetoed by the Governor*

Only 1 bill is constitutionally required to be approved….

*as of 6/6/24
Bills Impacting the SUS

- **HB 707 – State University Unexpended Funds**
  - Universities may keep additional funds in reserve above 7 percent
- **HB 149 – Continuing Contracts**
  - Raises the maximum cost for projects under a continuing contract from $4M to $7M
- **HB 1291 – Educator Preparation Programs**
  - Prohibits preparation programs from including curriculum that distorts historical events or teaches identity politics
  - Mandates these programs to offer opportunities for critical thinking and competence demonstration
- **SB 494 – Graduate Program Admissions**
  - Universities waive GRE or GMAT examination requirement for service members
REALLY GOOD STUFF IS COMING!
2023-2024 SUS Operating Budget

$18.1 Billion

- **E&G State Funds**: 35.24%
- **Contracts & Grants**: 19.60%
- **Auxiliaries**: 12.10%
- **Local Funds**: 17.63%
- **Student Tuition**: 10.93%
- **Faculty Practice**: 4.50%

- **Collects & distributes income from faculty billings for patient services performed at medical schools or clinics**
- **Housing, parking, dining, bookstores and other units that support the university**
- **Financial aid, student activities, athletics, technology, concessions, Board approved fees**
Legislative Budget Process

1. Legislative Budget Requests are submitted to the Governor, Senate & House of Representatives.
2. Governor submits budget recommendations to Senate & House of Representatives.
3. Senate & House budget committees hold public meetings to workshop budget issues.
4. Senate & House each pass their own budget bills (General Appropriations Act).
5. House & Senate members hold public meetings to work out the differences between the budgets (a.k.a Budget Conference).
6. A final General Appropriations Act is passed by the Senate & House.
7. The final budget is then sent to the Governor who has line item veto power.
2024-2025 General Appropriations Act - $117 B

- **Education**, $32,096
- **Health**, $46,546
- **Criminal Justice**, $6,597
- **Natural Resources**, $22,649
- **General Gov't**, $8,832
- **Judicial**, $741

*Note: The pie chart represents the distribution of funds according to various categories.*
2024-2025 General Appropriations Act – Education - $32.1 B

- Public Schools, $19,731, 62%
- Universities, $4,925, 15%
- Colleges, $1,734, 5%
- Early Learning, $1,713, 5%
- Other, $3,994, 13%

Total: $32,100 million
Operating Appropriations (in millions)

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<thead>
<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>State Funds</td>
<td>$2,494</td>
<td>$2,604</td>
<td>$2,747</td>
<td>$2,986</td>
<td>$3,105</td>
<td>$3,154</td>
<td>$3,206</td>
<td>$3,376</td>
<td>$3,627</td>
<td>$4,354</td>
<td>$4,925</td>
</tr>
</tbody>
</table>
Fixed Capital Outlay Appropriations (in millions)

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</tr>
</thead>
<tbody>
<tr>
<td>State Funds</td>
<td>$248</td>
<td>$155</td>
<td>$249</td>
<td>$232</td>
<td>$212</td>
<td>$153</td>
<td>$141</td>
<td>$184</td>
<td>$940</td>
<td>$660</td>
<td>$667</td>
</tr>
</tbody>
</table>
2024-2025 Legislative Appropriation

- $4.9* billion E&G Operating Budget:
  - $645 M for Performance-based funding
  - $386 M for Operational Enhancements
  - $100 M for Preeminent Universities
  - $100 M for Recruitment/Retention of Faculty
  - $46 M for Nursing Initiatives
  - $38.5 M for STEM Waivers

- $667 million for Fixed Capital Outlay:
  - $616 M for 27 University Projects
  - $51 M for Capital Improvement Trust Fund (Student) Projects

* Does not include $2 billion in student tuition that is used for educational purposes.
How does FL Undergraduate tuition rank nationally compare to other States?

College Board, *Trends in College Pricing*, 2023
Data weighted by full-time enrollment
Higher Education Appropriations per FTE Student; Four-Year Public Institutions

Source: State Higher Education Finance, FY 2023; State Higher Education Executive Officers

$5,000
$10,000
$15,000
$20,000
$25,000
$13,650
$10,238
$-
Higher Education Net Tuition Revenue per FTE Student; Four-Year Public Institutions

Source: State Higher Education Finance, FY 2023; State Higher Education Executive Officers

$10,269

$2,230
Higher Education Total Revenue per FTE Student; Four-Year Public Institutions

Source: State Higher Education Finance, FY 2023; State Higher Education Executive Officers

$- $5,000 $10,000 $15,000 $20,000 $25,000 $30,000 $35,000

$20,373

$15,880

IL MI DE WI TN IA MN WA NC CO NY SC CT VT IN VA MD HI MS OH PA ND NJ U.S. ID NE OK GA TX MO KS MA ME MT AZ RI SD WY NC CA FL NH WV
Performance Funding
Performance-based Funding Model

4 Guiding Principles:

- Use metrics that align with Strategic Plan goals
- Reward excellence or improvement
- Have a few clear, simple metrics
- Acknowledge the unique mission of the different institutions

Key Components:

- New funds allocated based on 10 metrics totaling 100 points
- Base (institution) funds and new funds (state), at risk
- One metric chosen by the Board of Governors and one by the Board of Trustees
- Institutions evaluated on the excellence or improvement for each metric
- Data based on one year
# Performance-based Funding Metrics

<table>
<thead>
<tr>
<th>Metric</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Percent of Bachelor’s Graduates Employed (Earning $43,200+) or</td>
<td>continuing their education</td>
</tr>
<tr>
<td>2. Median Wages of Bachelor’s Graduates Employed Full-Time</td>
<td></td>
</tr>
<tr>
<td>3. Average Cost to the Student (Net Tuition per 120 Credit Hours)</td>
<td></td>
</tr>
<tr>
<td>4. Four Year Graduation Rate (Full-time FTIC)</td>
<td></td>
</tr>
<tr>
<td>5. Academic Progress Rate (2nd Year Retention with GPA Above 2.0)</td>
<td></td>
</tr>
<tr>
<td>6. Bachelor’s Degrees Awarded in Areas of Strategic Emphasis</td>
<td></td>
</tr>
<tr>
<td>7. University Access Rate (Percent of Undergraduates with a Pell-grant)</td>
<td></td>
</tr>
<tr>
<td>8a. Graduate Degrees Awarded in Areas of Strategic Emphasis</td>
<td></td>
</tr>
<tr>
<td>8b. Percentage of Newly Admitted FTICs with a HS GPA of 4.0 or Higher</td>
<td>(NCF only)</td>
</tr>
<tr>
<td>9a. Three Year Graduation Rate for FCS AA Transfer Students</td>
<td></td>
</tr>
<tr>
<td>9b. 6-Year Graduation Rate for Students Awarded Pell Grants</td>
<td></td>
</tr>
<tr>
<td>9b.1. Academic Progress Rate for Pell Students (FL Poly only)</td>
<td></td>
</tr>
<tr>
<td>10. Board of Trustees Choice</td>
<td></td>
</tr>
</tbody>
</table>
Performance-based Funding History

($ in millions)

State Investment  Institutional Investment
## Year 1 of Performance-based Metric Excellence Scores

<table>
<thead>
<tr>
<th>Metric</th>
<th>Highest Benchmark</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>60% 70% 70% 67% 61% 44% 69% 63% 69% 69% 60% 75%</td>
</tr>
<tr>
<td>2</td>
<td>$30,000 $34,900 $32,900 $35,100 $30,300 $21,200 $33,700 $33,100 $24,200 $34,600 $31,000 $40,000</td>
</tr>
<tr>
<td>3</td>
<td>$37,950 $32,430 $29,240 $26,730 $25,500 $74,640 $21,010 $24,940 $29,350 $24,340 $31,080 $20,000</td>
</tr>
<tr>
<td>4</td>
<td>41% 40% 43% 50% 77% 66% 66% 86% 49% 62% 42% 70%</td>
</tr>
<tr>
<td>5</td>
<td>72% 70% 72% 78% 90% 81% 86% 96% 76% 87% 63% 90%</td>
</tr>
<tr>
<td>6</td>
<td>43% 40% 35% 40% 40% 35% 45% 35% 47% 33% 46% 39%</td>
</tr>
<tr>
<td>7</td>
<td>65% 41% 35% 47% 30% 29% 38% 32% 36% 41% 39% 30%</td>
</tr>
<tr>
<td>8A</td>
<td>39% 33% 36% 40% 31% 35% 47% 59% 34% 57% 29% 50%</td>
</tr>
<tr>
<td>8B</td>
<td>80% FSU 25 UF 31 NCF 5</td>
</tr>
<tr>
<td>9</td>
<td>31% 31% 74% 70% 11 4 60% 18 71% 56% 65%</td>
</tr>
<tr>
<td>10</td>
<td>86% 42% 23% 5,851 115 100% 12,321 $697 M 9% 300 32%</td>
</tr>
<tr>
<td>BOT Choice</td>
<td>80% 40% 20% 6,100 75 100% 12,300 Top 1/3 of AAU 7% 300 21%</td>
</tr>
</tbody>
</table>

**Score of 4-5** | **Score of 3** | **Score of 2-0**
# Year 11 of Performance-based Metric Excellence Scores

| Metric | Highest Benchmark | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8A | 8B | 9A | 9B | 9B1 | 10 | BOT Choice |
|--------|-------------------|---|---|---|---|---|---|---|----|----|----|----|----|----|---|------------|
|        |                   | 66.9% | 71.4% | 70.3% | 77.2% | 85.3% | 75.1% | 56.1% | 70.3% | 79.0% | 72.0% | 71.6% | 79.8% | 65% | $75 M |
| 1      |                   | $43,700 | $49,500 | $47,700 | $49,600 | $68,000 | $48,500 | $42,500 | $50,500 | $56,500 | $48,100 | $49,000 | $53,000 | $43,200 | $9,000 |
| 2      |                   | $1,170 | $5,920 | $8,700 | $920 | $(11,110) | $(1,270) | $(6,880) | $(3,230) | $(4,380) | $(5,240) | $(390) | $4,160 | $9,000 | $43,200 |
| 3      |                   | 35.0% | 50.3% | 42.3% | 64.9% | 41.2% | 74.9% | 53.1% | 54.2% | 76.9% | 48.4% | 65.5% | 48.1% | $9,000 | $3,230 |
| 4      |                   | 81.8% | 81.9% | 78.8% | 90.8% | 73.6% | 95.1% | 64.9% | 91.1% | 96.2% | 77.7% | 89.1% | 86.8% | $43,700 | $3,230 |
| 5      |                   | 54.3% | 61.3% | 53.7% | 60.9% | 100.0% | 55.8% | 55.2% | 54.6% | 59.5% | 70.2% | 68.2% | 60.6% | $54,300 | $3,230 |
| 6      |                   | 56.1% | 38.0% | 29.8% | 50.4% | 35.3% | 24.5% | 31.7% | 34.7% | 23.2% | 32.4% | 33.9% | 35.5% | $43,200 | $3,230 |
| 7      |                   | 51.7% | 66.0% | 47.1% | 64.7% | 100.0% | 54.3% | 43.5% | 60.3% | 68.8% | 64.5% | 73.1% | 73.4% | $43,200 | $3,230 |
| 8A     |                   | 60.5% | 58.9% | 57.5% | 70.0% | 25.0% | 74.4% | 55.9% | 50.9% | 70.4% | 62.6% | 63.9% | 52.3% | $43,200 | $3,230 |
| 8B     |                   | 49.8% | 65.6% | 51.7% | 72.2% | 79.4% | 79.9% | 61.4% | 71.7% | 85.3% | 62.0% | 72.9% | 57.2% | $43,200 | $3,230 |
| 9A     |                   | 290 | 78 | 935 | 262 | 99.5% | 1513 | 95.9% | 40.6% | 2337 | 43.3% | 74.2% | 60.6% | $43,200 | $3,230 |
| 9B1    |                   | 350 | $75 M | 820 | 271 | 76% | 1360 | 67% | 40% | 2600 | 27% | 74% | 51% | $43,200 | $3,230 |

Score of 10-8 | Score of 7-5 | Score of 4-0
Performance-based Metric Improvement
Retention and Graduation Rates

Metric 5: Academic Progress Rate
(2nd Year Retention w/ GPA above 2.0)

- 2012-13: 83.3%
- 2022-23: 88.8%
  - Strategic Plan Goal: 90%

Metric 4: 4-Year Grad Rate

- 2009-13: 42.3%
- 2019-23: 61.8%
  - Strategic Plan Goal: 65%
Performance-based Metric Improvement

Degrees and Cost to the Student

Metric 6: Percent of Bachelor’s Degrees Awarded in Programs of Strategic Emphasis

- 2012-13: 46.6%
- 2022-23: 59.8%

Strategic Plan Goal: 50%

Metric 3: Average Cost to the Student

- 2013-14: $15,110
- 2022-23: $1,230

10 point Benchmark: $9,000
Did you know?

- FL has 5 universities in the top 75 of US News & World Report
- 77% of Florida resident undergraduates attend without loans
- $1.7B in total gift aid to Florida resident undergraduates
- 85% of undergraduate students receive a degree without incurring excess credit hours
- 4-Yr Graduation rates have risen 9% in the last 5 years and exceed 61%
- FL tops in 6-Yr graduation rate among 10 largest states – 75% and ranks 5th out of all 50 states
Better Together.
Together, WE ARE #1.