State University System 101

Tim Jones, Senior Vice Chancellor

Finance & Administration

June 9, 2024

Better Together.
Together, WE ARE #1.

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US News & World Report

Which state has been recognized by US News & World report since 2017 as the Number 1 higher education system in the country? Who is Number 2?

Florida Education Structure

Board of Governors
- Constitutional
- 12 State Universities

• Information Systems
• Articulation

State Board of Education
- Constitutional
- Pre-K - 12
- 28 Colleges

Independent Colleges and Universities of Florida
- 31 Institutions

Article IX, Section 7 – Florida Constitution

Board of Governors – 17 Members
Operate
Regulate
Control

Board of Trustees – 13 members
Administer

Governance

How many members are appointed by the Governor to the Board of Governors?

14

How many members are appointed by the Governor to the Board of Trustees?

6

Board of Governors Powers & Duties

Section 1001.706 Florida Statutes, *Board of Governors Powers and Duties,* **includes:**

- Regulatory Authority
- Organization & Operation of the SUS
- Finance
- Accountability
- Personnel
- Property
- Fixed Capital Outlay

Board of Trustees Powers & Duties

Regulation 1.001, *University Board of Trustees Powers and Duties,* includes:

- University Administration and Oversight
- Academic Programs and Student Affairs
- Personnel
- Financial Management
- Property and Purchasing
- Compliance

Accountability

Accountability is the glue that ties commitment to the result.

Bob Proctor

2025 Strategic Plan

9 General Goals with 32 Specific Goals.

GOALS	EXCELLENCE	PRODUCTIVITY	STRATEGIC PRIORITIES
TEACHING & LEARNING	Strengthen Quality & Reputation of Academic Programs & Universities	Increase Degree Productivity & Program Efficiency	Increase the Number of Degrees Awarded Within Programs of Strategic Emphasis
SCHOLARSHIP, RESEARCH, & INNOVATION	Strengthen Quality & Reputation of Scholarship, Research, & Innovation	Increase Research Activity & Attract More External Funding	Increase Commercialization Activity
COMMUNITY & BUSINESS ENGAGEMENT	Strengthen Quality & Recognition of Commitment to Community & Business Engagement	Increase Community & Business Engagement	Increase Community & Business Workforce

2025 SYSTEM STRATEGIC PLAN

Amended October 2019
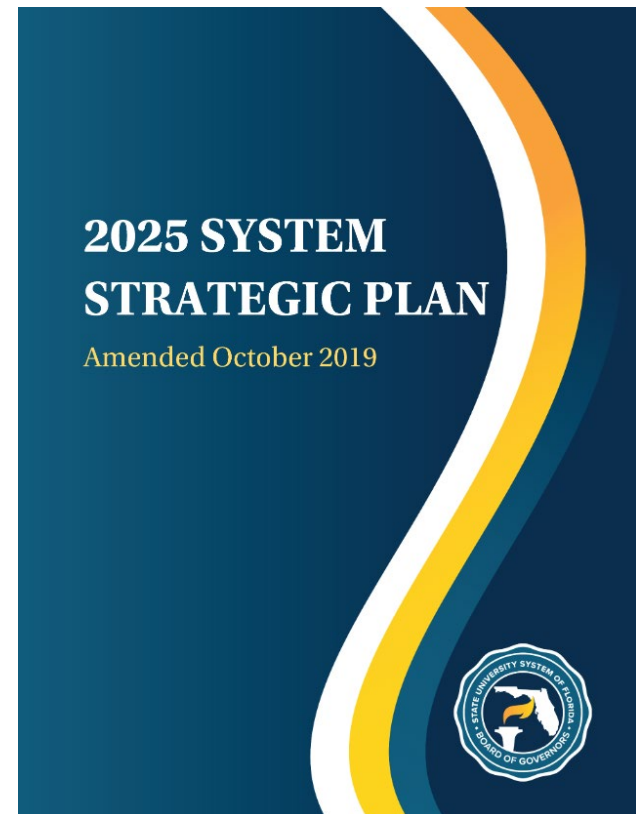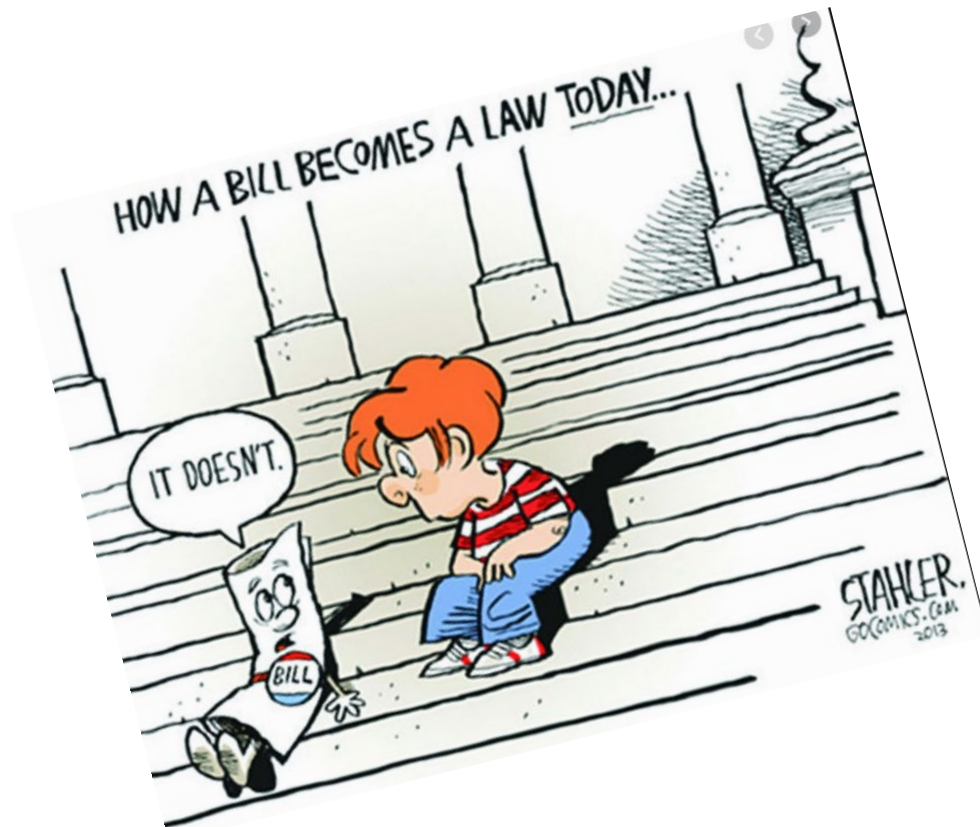
Annual Accountability Plan

2023
ACCOUNTABILITY PLAN
STATE UNIVERSITY SYSTEM OF FLORIDA SUMMARY

BOG Approved November 9, 2023

Annual Accountability Plans include information about each institution's direction and priorities as well as performance expectations and outcomes on institutional and system-wide goals.

Legislative Session

Bills – Bills – and More Bills

2024 regular session included:
- 1,957 Bills & Proposed Committee Bills filed
- 2,196 Amendments filed
- 3,051 Votes Taken
- 43 Floor Sessions
- 325 Bills passed both chambers
- 2 Bills vetoed by the Governor*

Only 1 bill is constitutionally required to be approved….

*as of 6/6/24

Bills Impacting the SUS

- HB 707 – State University Unexpended Funds
  - Universities may keep additional funds in reserve above 7 percent
- HB 149 – Continuing Contracts
  - Raises the maximum cost for projects under a continuing contact from $4M to $7M
- HB 1291 – Educator Preparation Programs
  - Prohibits preparation programs from including curriculum that distorts historical events or teaches identity politics
  - Mandates these programs to offer opportunities for critical thinking and competence demonstration
- SB 494 – Graduate Program Admissions
  - Universities waive GRE or GMAT examination requirement for service members

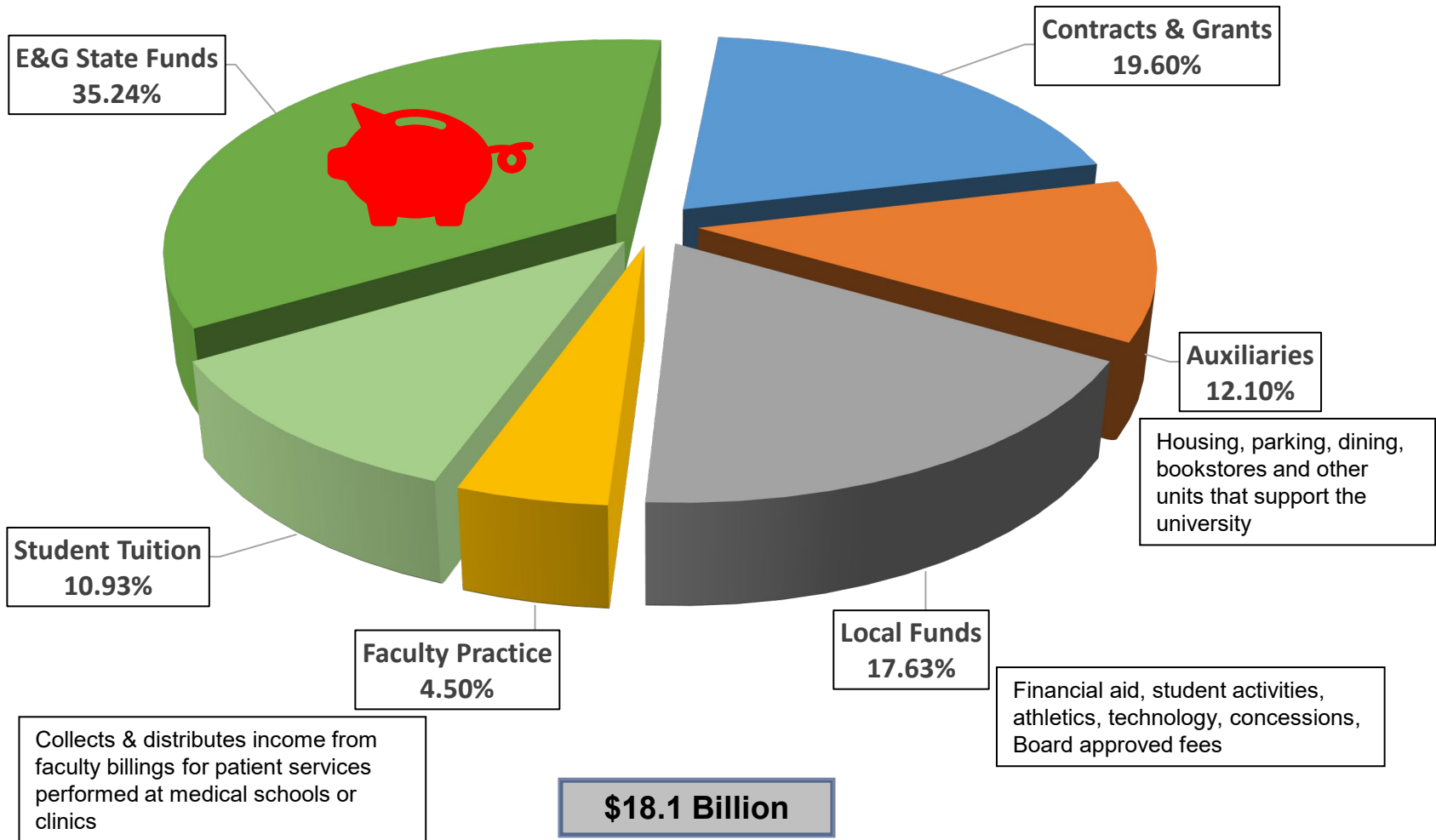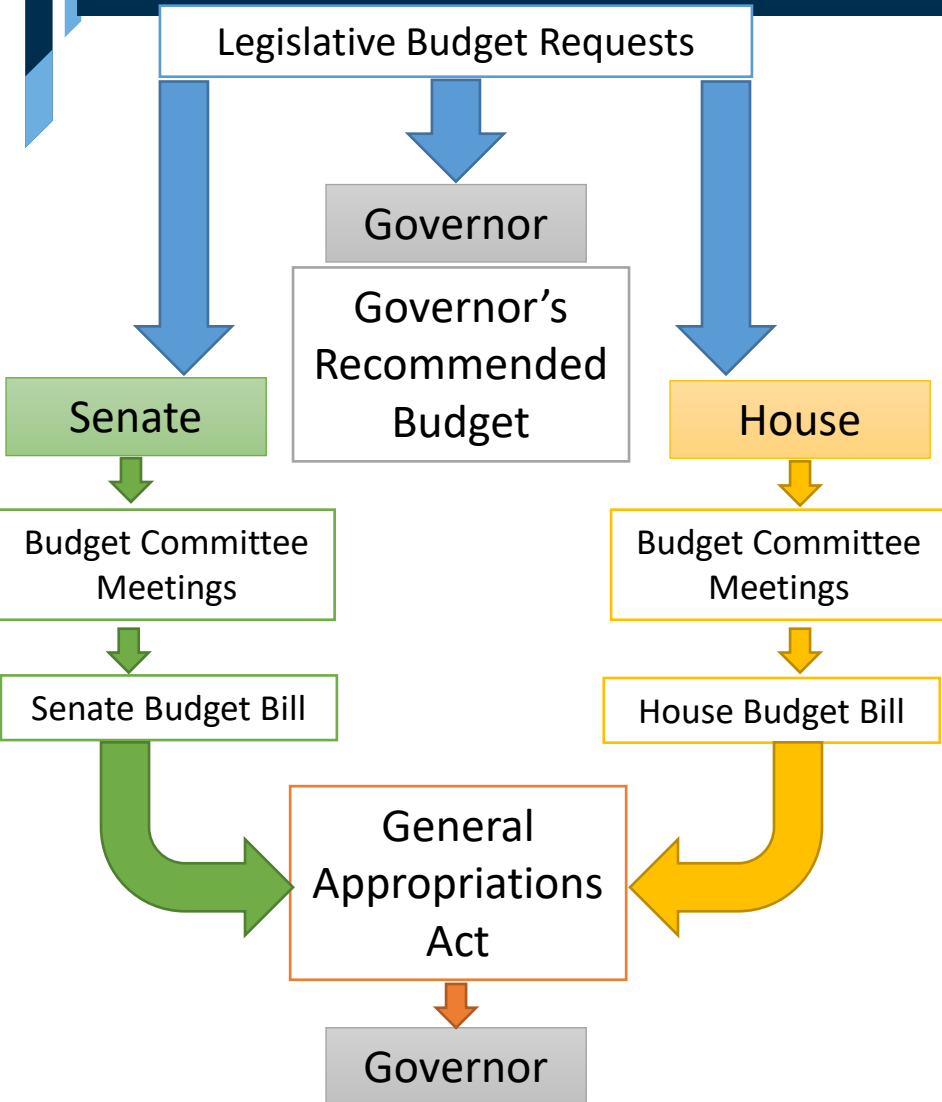# 2023-2024 SUS Operating Budget

E&G State Funds
35.24%

Contracts & Grants
19.60%

Auxiliaries
12.10%

Housing, parking, dining, bookstores and other units that support the university

Student Tuition
10.93%

Faculty Practice
4.50%

Collects & distributes income from faculty billings for patient services performed at medical schools or clinics

Local Funds
17.63%

Financial aid, student activities, athletics, technology, concessions, Board approved fees

$18.1 Billion

Legislative Budget Process

Legislative Budget Requests

Governor

Governor's Recommended Budget

Senate

Budget Committee Meetings

Senate Budget Bill

House

Budget Committee Meetings

House Budget Bill

General Appropriations Act
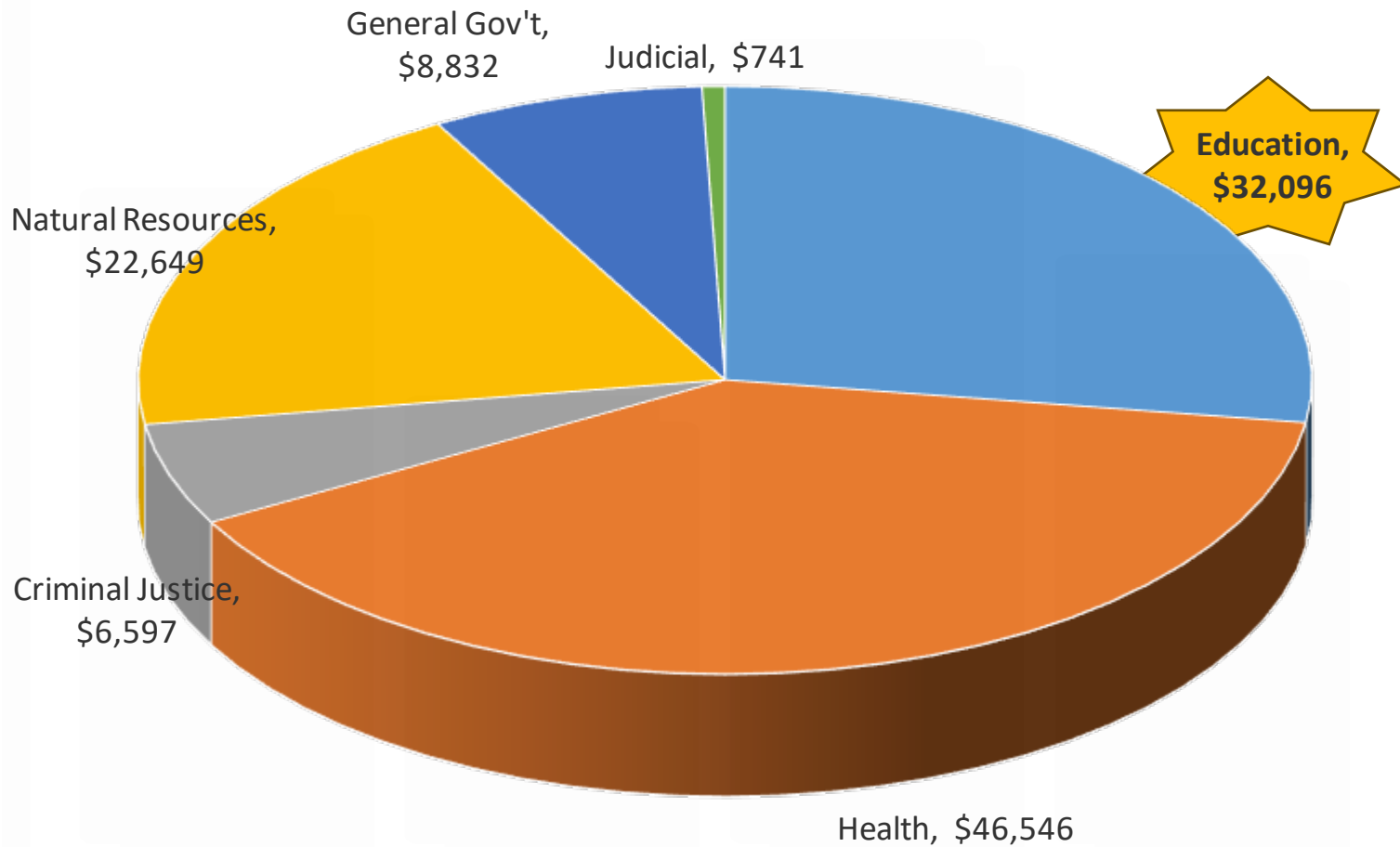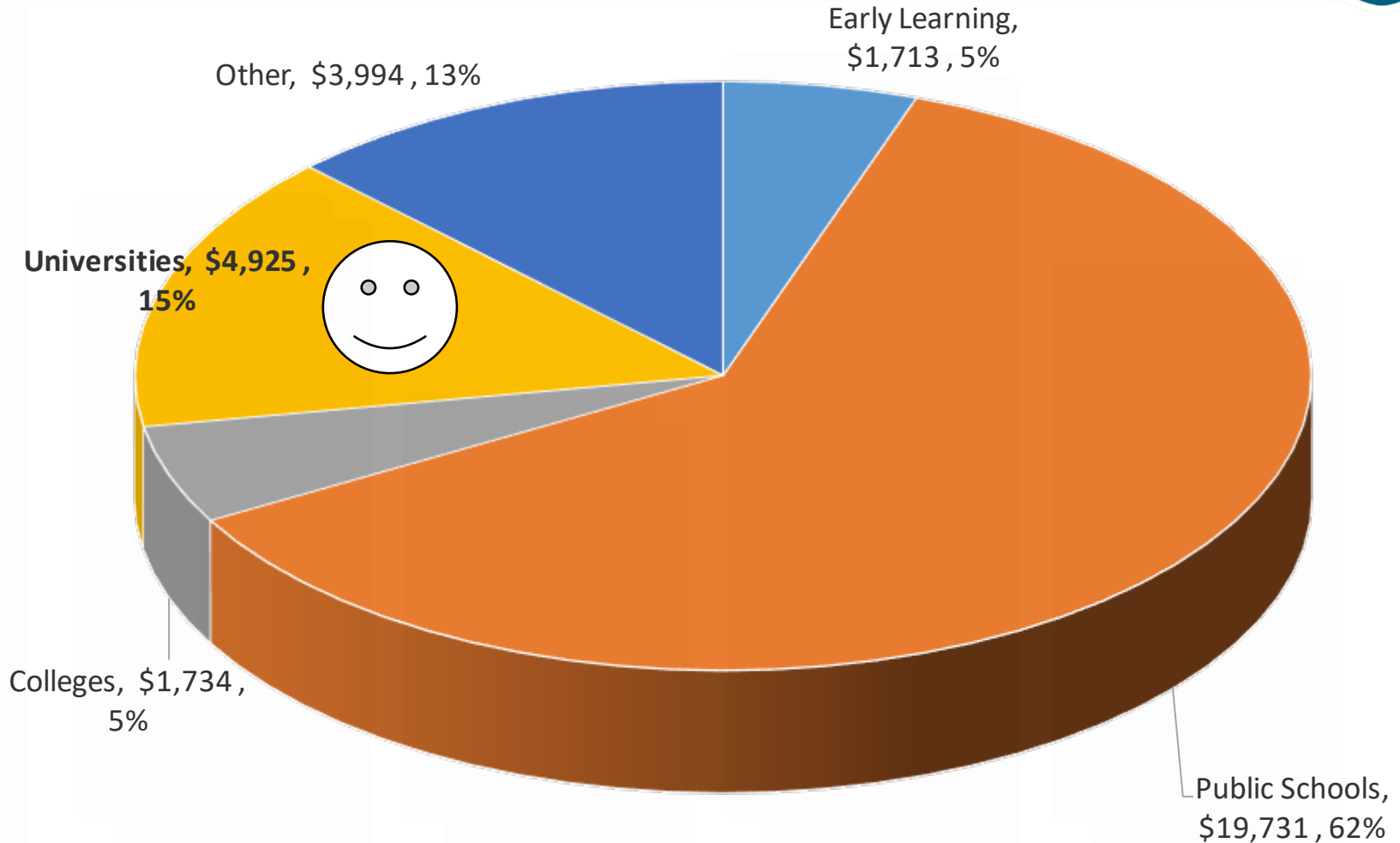
Governor

- Legislative Budget Requests are submitted to the Governor, Senate & House of Representatives

- Governor submits budget recommendations to Senate & House of Representatives

- Senate & House budget committees hold public meetings to workshop budget issues

- Senate & House each pass their own budget bills (General Appropriations Act)

- House & Senate members hold public meetings to work out the differences between the budgets (a.k.a Budget Conference)

- A final General Appropriations Act is passed by the Senate & House

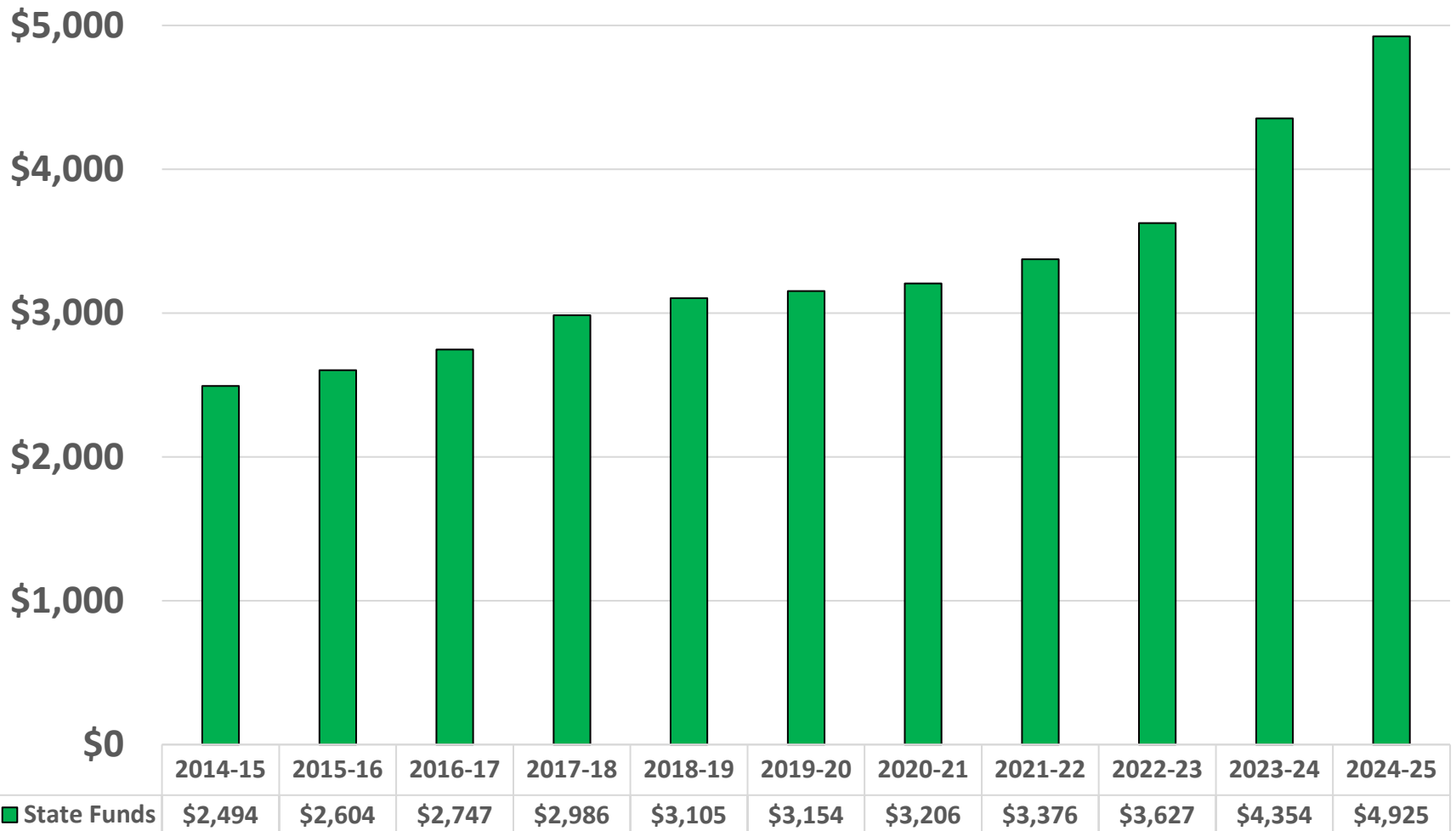- The final budget is then sent to the Governor who has line item veto power

2024-2025 General Appropriations Act - $117 B

General Gov't, $8,832
Judicial, $741
Education, $32,096
Natural Resources, $22,649
Criminal Justice, $6,597
Health, $46,546

2024-2025 General Appropriations Act – Education - $32.1 B

Early Learning, $1,713 , 5%

Other, $3,994 , 13%

Universities, $4,925 , 15%

Colleges, $1,734 , 5%

Public Schools, $19,731 , 62%

Operating Appropriations (in millions)

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
■ State Funds	$2,494	$2,604	$2,747	$2,986	$3,105	$3,154	$3,206	$3,376	$3,627	$4,354	$4,925

Fixed Capital Outlay Appropriations (in millions)

|	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
State Funds	$248	$155	$249	$232	$212	$153	$141	$184	$940	$660	$667
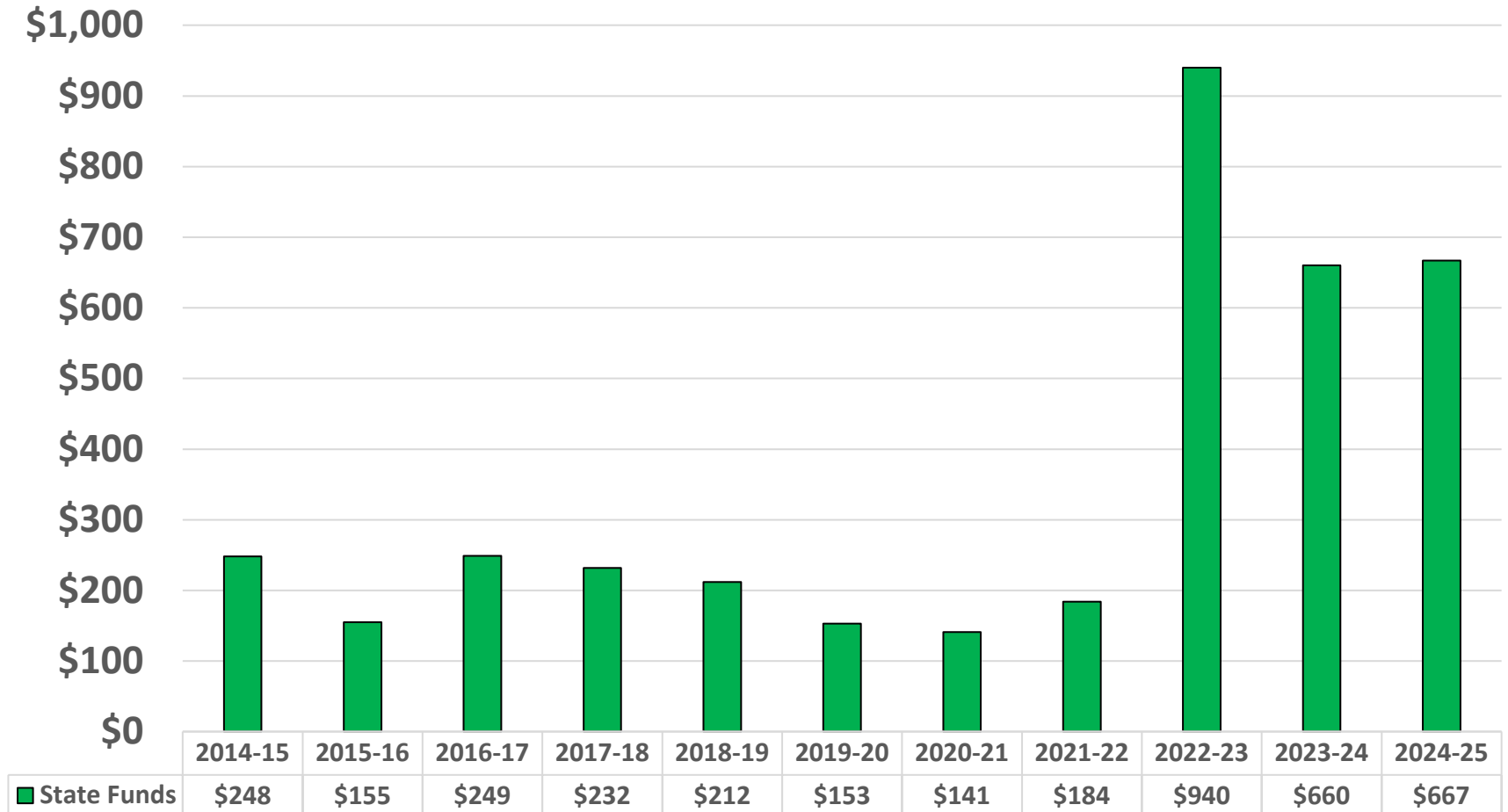
2024-2025 Legislative Appropriation

❖ **$4.9* billion E&G Operating Budget:**
- $645 M for Performance-based funding
- $386 M for Operational Enhancements
- $100 M for Preeminent Universities
- $100 M for Recruitment/Retention of Faculty
- $46 M for Nursing Initiatives
- $38.5 M for STEM Waivers

❖ **$667 million for Fixed Capital Outlay:**
- $616 M for 27 University Projects
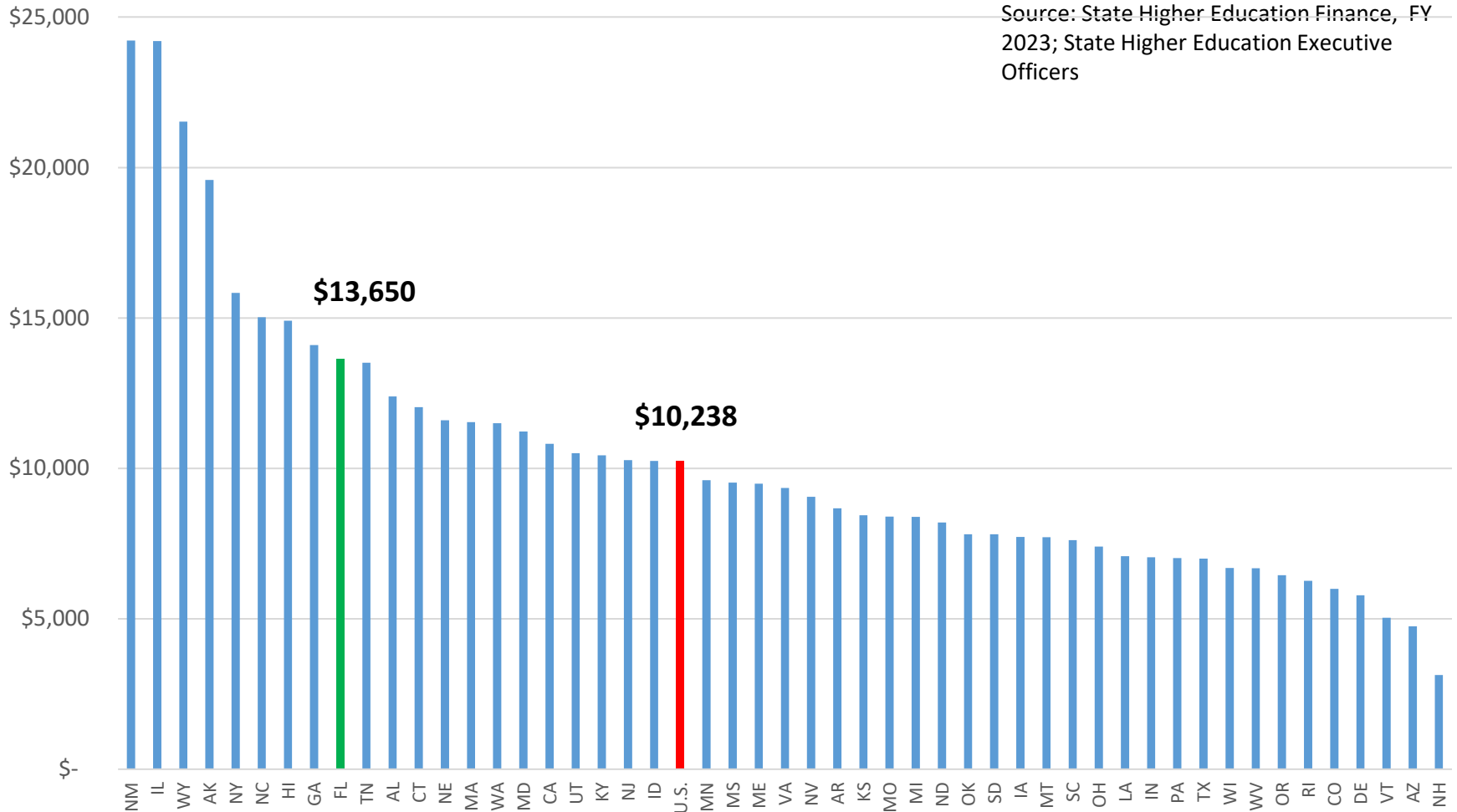- $51 M for Capital Improvement Trust Fund (Student) Projects

* Does not include $2 billion in student tuition that is used for educational purposes.
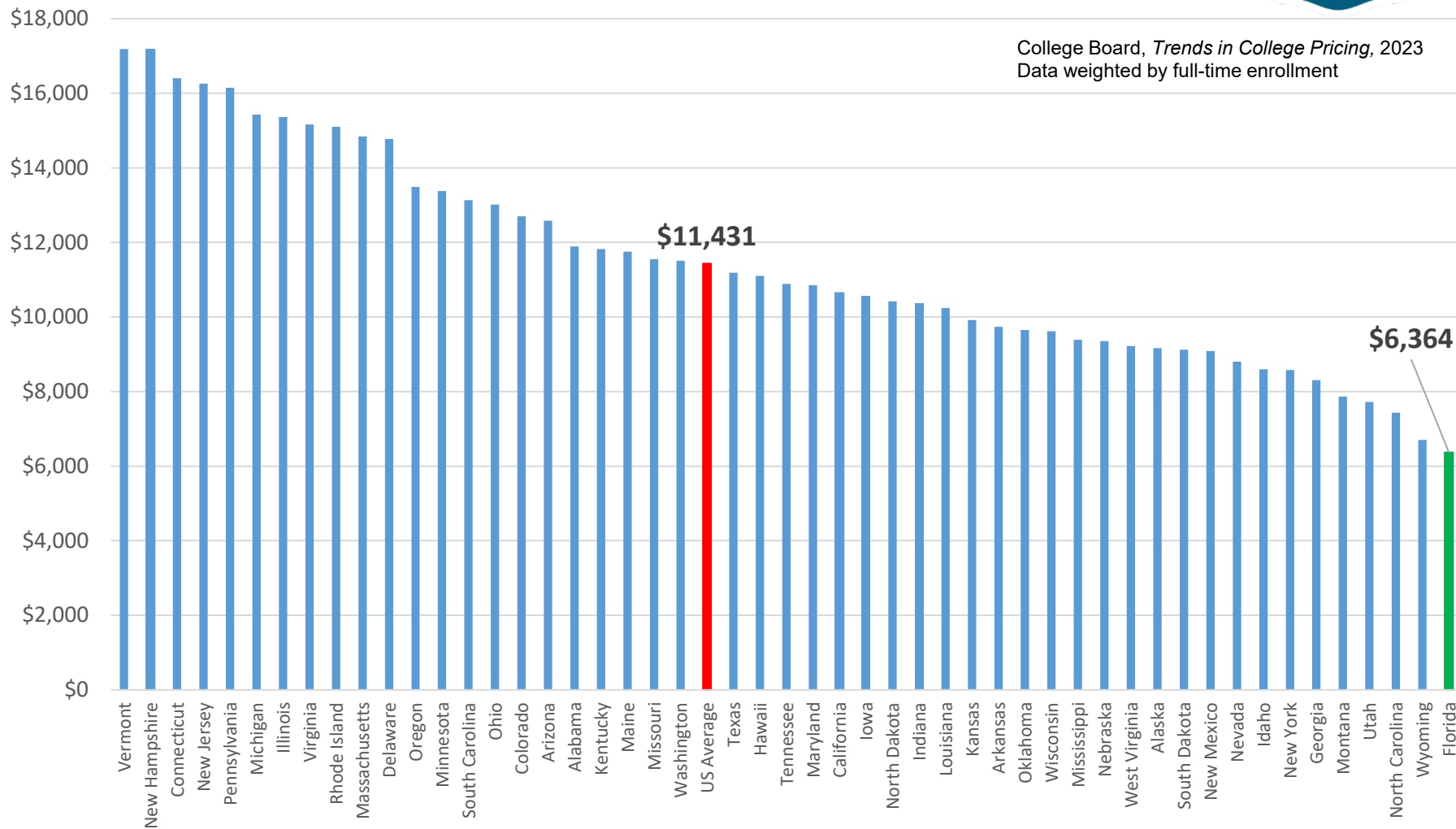
Higher Education Appropriations per FTE Student; Four-Year Public Institutions

Source: State Higher Education Finance, FY 2023; State Higher Education Executive Officers

Higher Education Net Tuition Revenue per FTE Student; Four-Year Public Institutions

Source: State Higher Education Finance, FY 2023; State Higher Education Executive Officers

$10,269

$2,230
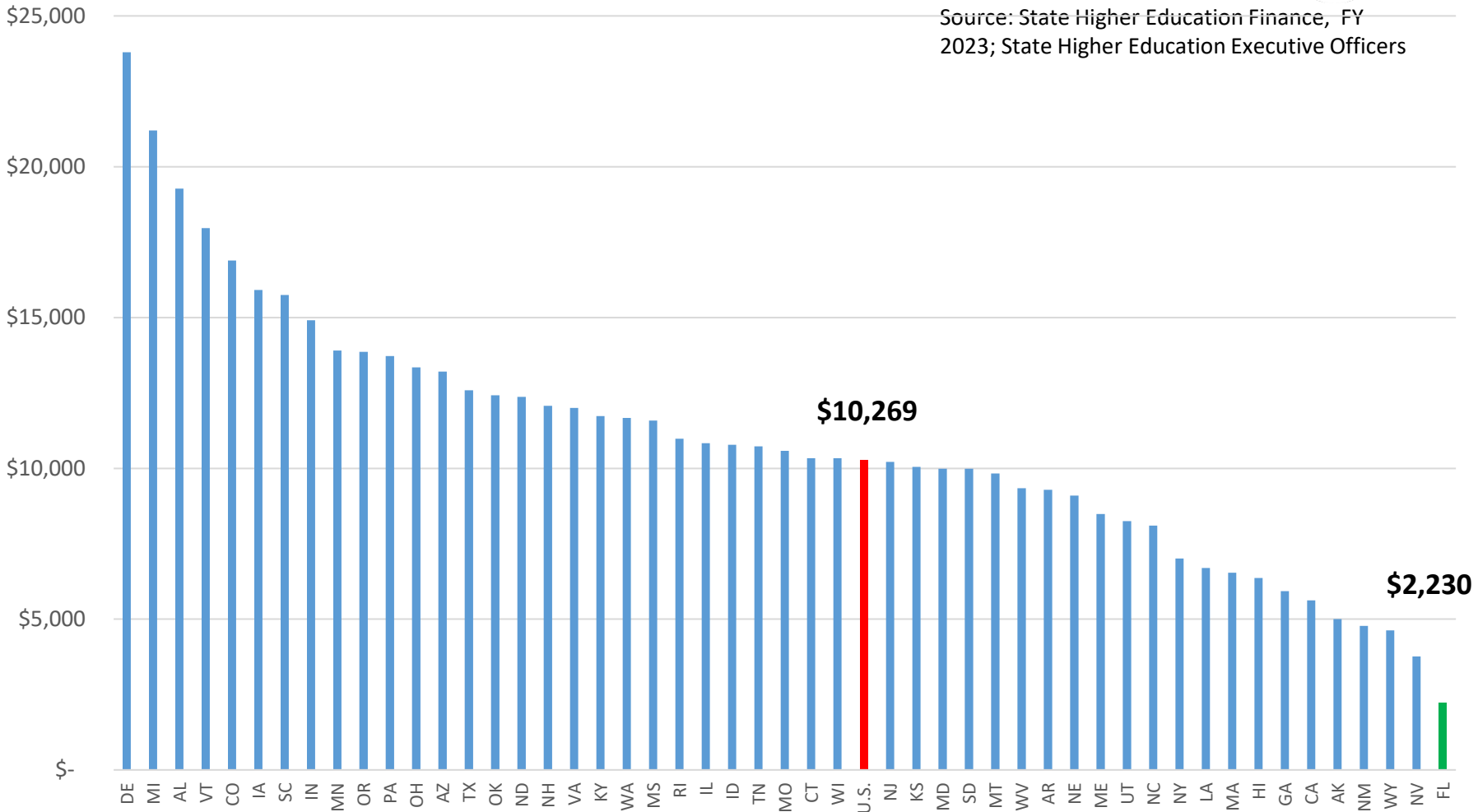
Higher Education Total Revenue per FTE Student; Four-Year Public Institutions

Source: State Higher Education Finance, FY 2023; State Higher Education Executive Officers

$20,373

$15,880
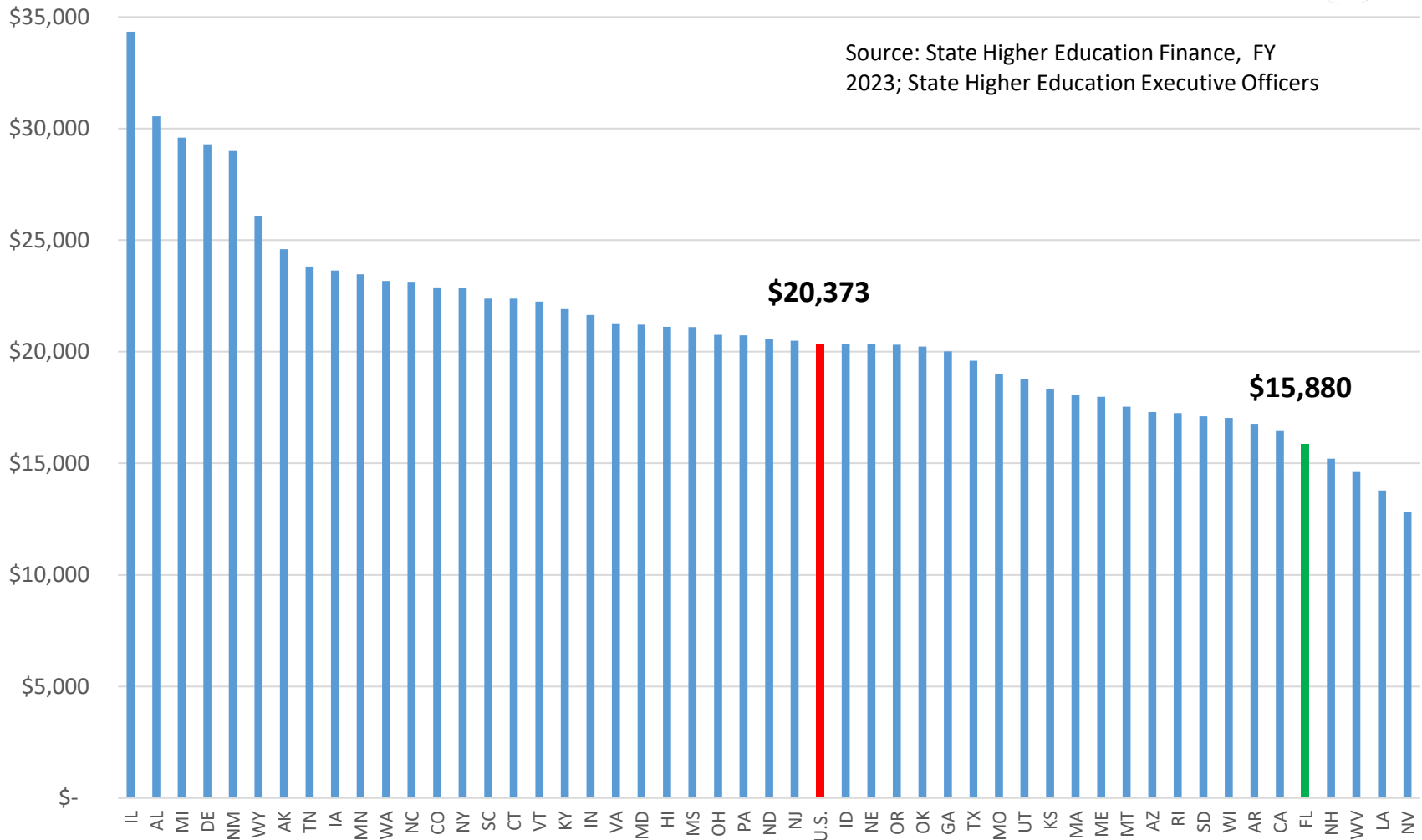
Performance Funding

Performance-based Funding Model

4 Guiding Principles:

- Use metrics that align with Strategic Plan goals
- Reward excellence or improvement
- Have a few clear, simple metrics
- Acknowledge the unique mission of the different institutions

Key Components:

- New funds allocated based on 10 metrics totaling 100 points
- Base (institution) funds and new funds (state), at risk
- One metric chosen by the Board of Governors and one by the Board of Trustees
- Institutions evaluated on the excellence or improvement for each metric
- Data based on one year
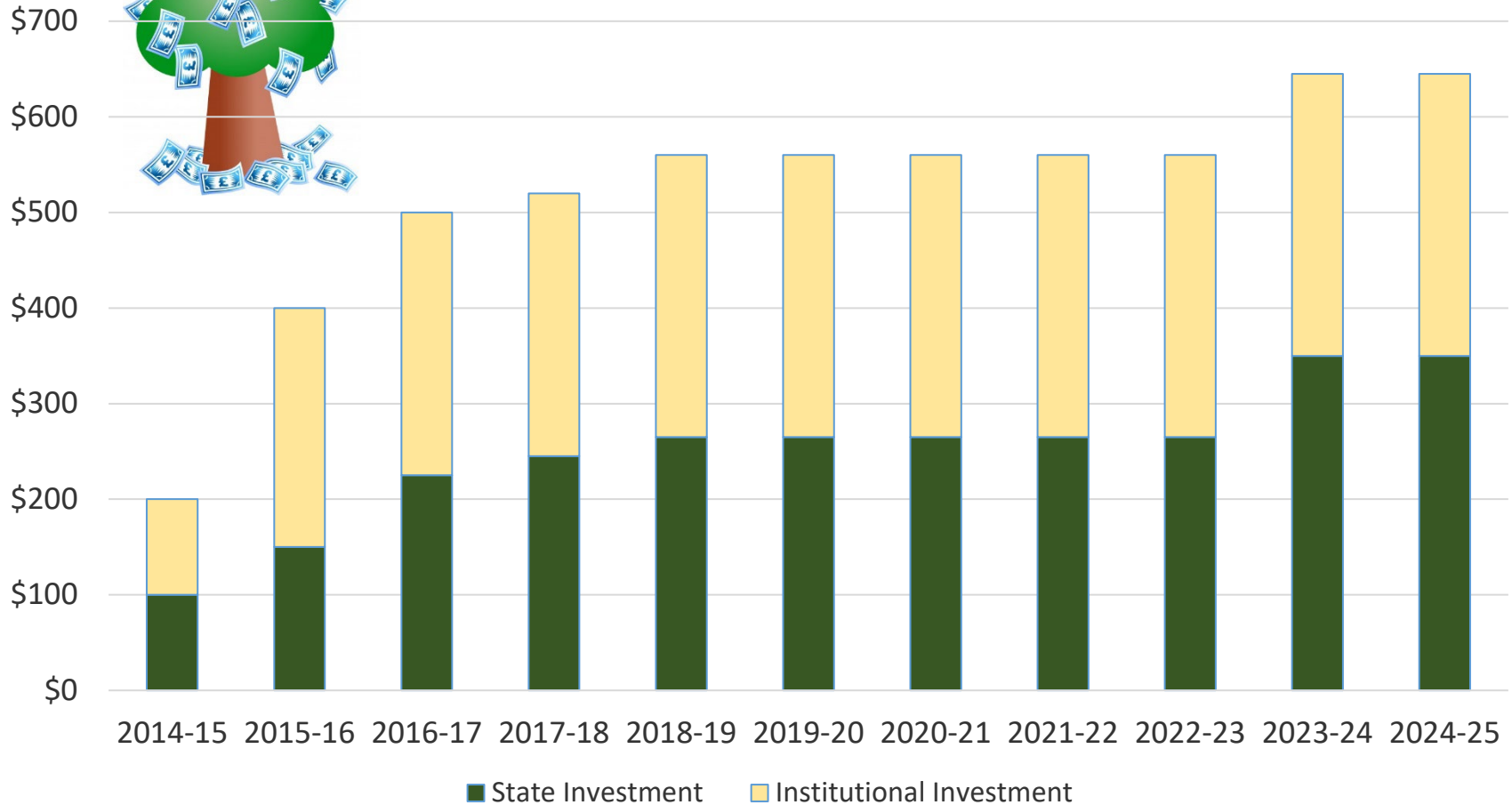
Performance-based Funding Metrics

1. Percent of Bachelor's Graduates Employed (Earning $43,200+) or Continuing their Education	**6. Bachelor's Degrees Awarded in Areas of Strategic Emphasis**
2. Median Wages of Bachelor's Graduates Employed Full-Time	**7. University Access Rate (Percent of Undergraduates with a Pell-grant)**
3. Average Cost to the Student (Net Tuition per 120 Credit Hours)	**8a. Graduate Degrees Awarded in Areas of Strategic Emphasis** **8b. Percentage of Newly Admitted FTICs with a HS GPA of 4.0 or Higher (NCF only)**
4. Four Year Graduation Rate (Full-time FTIC)	**9a. Three Year Graduation Rate for FCS AA Transfer Students** **9b. 6-Year Graduation Rate for Students Awarded Pell Grants** **9b.1. Academic Progress Rate for Pell Students (FL Poly only)**
5. Academic Progress Rate (2nd Year Retention with GPA Above 2.0)	**10. Board of Trustees Choice**

Performance-based Funding History

($ in millions)

Chart showing State Investment and Institutional Investment from 2014-15 to 2024-25:

Year	State Investment	Institutional Investment	Total
2014-15	$100	$100	$200
2015-16	$150	$250	$400
2016-17	$225	$275	$500
2017-18	$245	$275	$520
2018-19	$265	$295	$560
2019-20	$265	$295	$560
2020-21	$265	$295	$560
2021-22	$265	$295	$560
2022-23	$265	$295	$560
2023-24	$350	$295	$645
2024-25	$350	$295	$645

Legend: ■ State Investment   ■ Institutional Investment

Year 1 of Performance-based Metric Excellence Scores

Metric												Highest Benchmark
1	60%	70%	70%	67%	61%	44%	69%	63%	69%	69%	60%	75%
2	$30,000	$34,900	$32,900	$35,100	$30,300	$21,200	$33,700	$33,100	$24,200	$34,600	$31,000	$40,000
3	$37,950	$32,430	$29,240	$26,730	$25,500	$74,640	$21,010	$24,940	$29,350	$24,340	$31,080	$20,000
4	41%	40%	43%	50%	77%	66%	66%	86%	49%	62%	42%	70%
5	72%	70%	72%	78%	90%	81%	86%	96%	76%	87%	63%	90%
6	43%	40%	35%	40%	35%	56%	35%	47%	33%	46%	39%	50%
7	65%	41%	35%	47%	30%	29%	38%	32%	36%	41%	39%	30%
8A 8B	39%	33%	36%	40%	31%	35%	47%	59%	34%	57%	29%	50%
9	31%	31%	74%	70%	11	4	60%	18	71%	56%	65%	80% FSU 25 UF 31 NCF 5
10	86%	42%	23%	5,851	115	100%	12,321	$697 M	9%	300	32%	
BOT Choice	80%	40%	20%	6,100	75	100%	12,300	Top 1/3 of AAU	7%	300	21%	

Score of 4-5   Score of 3   Score of 2-0

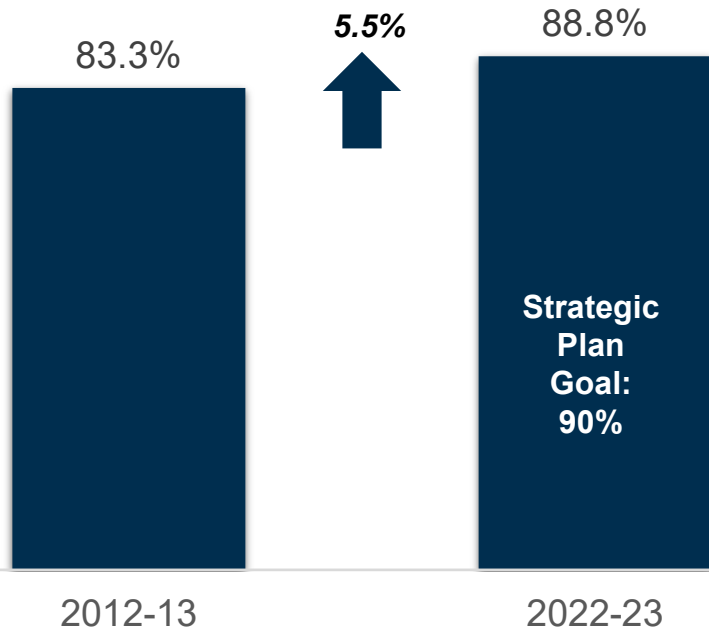# Year 11 of Performance-based Metric Excellence Scores

Metric													Highest Benchmark
1	66.9%	71.4%	70.3%	77.2%	85.3%	75.1%	56.1%	70.3%	79.0%	72.0%	71.6%	79.8%	80.0%
2	$43,700	$49,500	$47,700	$49,600	$68,000	$48,500	$42,500	$50,500	$56,500	$48,100	$49,000	$53,000	$43,200
3	$1,170	$5,920	$8,700	$920	($11,110)	($1,270)	($6,880)	$3,230	($4,380)	$5,240	($390)	$4,160	$9,000
4	35.0%	50.3%	42.3%	64.9%	41.2%	74.9%	53.1%	54.2%	76.9%	48.4%	65.5%	48.1%	65%
5	81.8%	81.9%	78.8%	90.8%	73.6%	95.1%	64.9%	91.1%	96.2%	77.7%	89.1%	86.8%	90%
6	54.3%	61.3%	53.7%	60.9%	100.0%	55.8%	55.2%	54.6%	59.5%	70.2%	68.2%	60.6%	50%
7	56.1%	38.0%	29.8%	50.4%	35.3%	24.5%	31.7%	34.7%	23.2%	32.4%	33.9%	35.5%	42%
8A 8B	51.7%	66.0%	47.1%	64.7%	100.0%	54.3%	43.5%	60.3%	68.8%	64.5%	73.1%	73.4%	8A 60%, 8B 70%
9A	60.5%	58.9%	57.5%	70.0%	25.0%	74.4%	55.9%	50.9%	70.4%	62.6%	63.9%	52.3%	70%
9B 9B1	49.8%	65.6%	51.7%	72.2%	79.4%	79.9%	61.4%	71.7%	85.3%	62.0%	72.9%	57.2%	9B 80% 9B1 89%
10	290	78	935	262	99.5%	1513	95.9%	40.6%	2337	43.3%	74.2%	60.6%	
BOT Choice	350	$75 M	820	271	76%	1360	67%	40%	2600	27%	74%	51%	

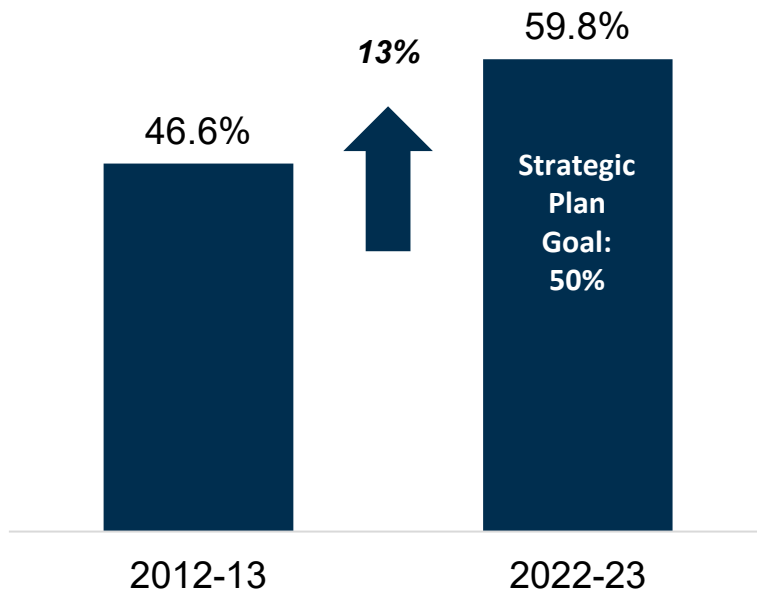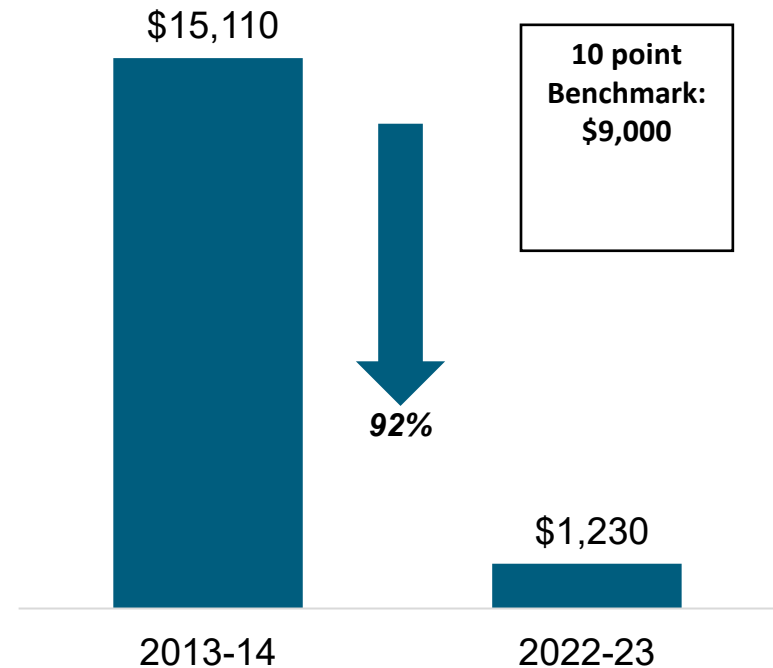|	Score of 10-8			Score of 7-5			Score of 4-0	

Performance-based Metric Improvement
Degrees and Cost to the Student

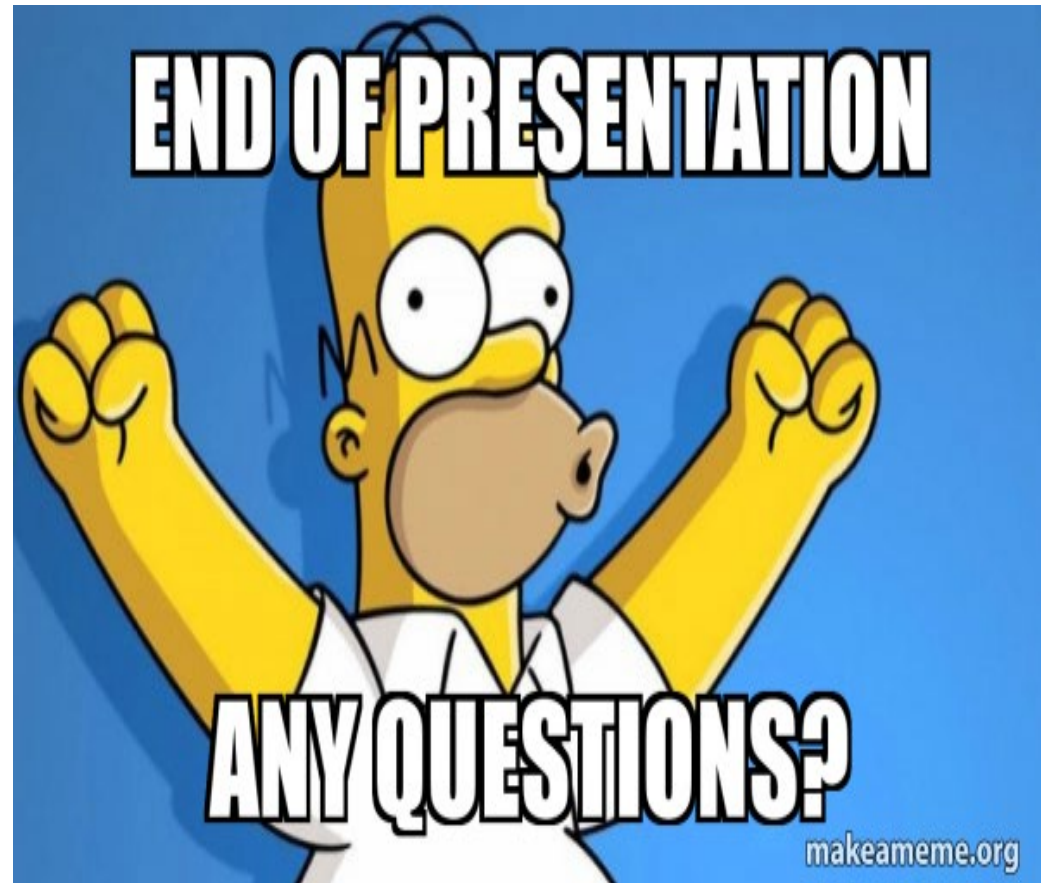### Metric 6: Percent of Bachelor's Degrees Awarded in Programs of Strategic Emphasis

46.6% (2012-13)

13% ↑

59.8% (2022-23)

Strategic Plan Goal: 50%

Metric 3: Average Cost to the Student

$15,110 (2013-14)

92% ↓

$1,230 (2022-23)

10 point Benchmark: $9,000

Did you know?

- FL has 5 universities in the top 75 of US News & World Report

- 77% of Florida resident undergraduates attend without loans

- $1.7B in total gift aid to Florida resident undergraduates

- 85% of undergraduate students receive a degree without incurring excess credit hours

- 4-Yr Graduation rates have risen 9% in the last 5 years and exceed 61%

- FL tops in 6-Yr graduation rate among 10 largest states – 75% and ranks 5th out of all 50 states

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